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4 | Outlook 5 | Appendix result upon reconciliation. In this presentation, Clean CCS EBIT refers to Clean CCS Operating Result. Starting with January 1, 2022, OMV Petrom's business segments were renamed as follows: Upstream to Exploration & Production; Downstream Oil to Refining & Marketing, Downstream Gas to Gas & Power.

Contents

- 1 | Investment proposition
- 2 | Strategy 2030
- 3 | Q4/21 and FY21 results review

All figures throughout this presentation refer to OMV Petrom Group (herein after also referred to as "the Group"), unless otherwise stated; figures are rounded, and they may not add up. The financials represent OMV Petrom Group's consolidated results prepared according to IFRS (Q4/21 financials are unaudited). The financials are expressed in RON mn and rounded to closest integer value, so minor differences may

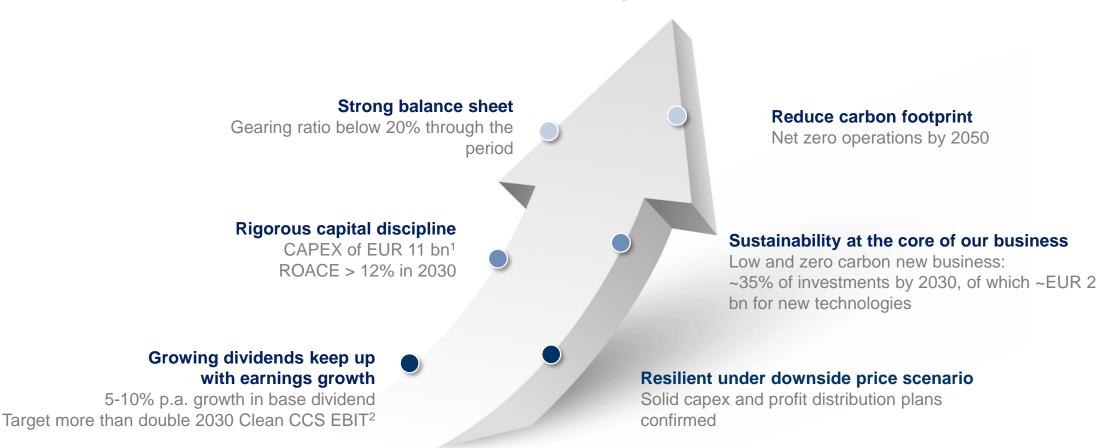
OMV Petrom





OMV Petrom investment proposition: growth, dividends and sustainability

Strong value creation



¹ Cumulated over 2022-2030 period; ² Vs. 2020; base case price assumptions (2022 – 2030): Brent oil 65-70 USD/bbl and refining margin: 5-6 USD/bbl.



Committed to highly competitive dividend distribution over the strategic cycle





Special dividends

In favorable market environment, at management discretion, provided that our CAPEX plans are funded.

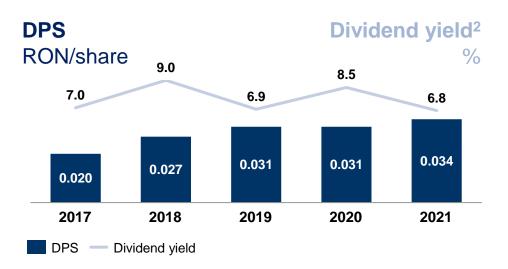
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Committed to deliver a competitive shareholder return throughout the business cycle, including paying a **progressive dividend**, in line with financial performance and investment needs, considering the long-term financial health of the Company.



¹ Base case price assumptions (2022-2030): Brent oil: 65-70 USD/bbl and refining margin: 5-6 USD/bbl; weight calculated as total dividends per cumulative operating cash flows for 2022-2030;



² Calculated based on the closing share price as of the last trading day of the respective year

Our business model





- ► Petrobrazi refinery, 4.5 mn t/yr capacity
- ► 787 filling stations, operated via 2 brands: Petrom and OMV
- ➤ 5.5 mn t total refined product sales (thereof 2.9 mn t retail sales)
- ▶ Brazi gas-fired power plant (capacity 860 MW); net electrical output: 4.8 TWh
- ► Gas sales 4.5 bcm (49 TWh)

All data refers to 2021



Shareholder structure and capital market environment

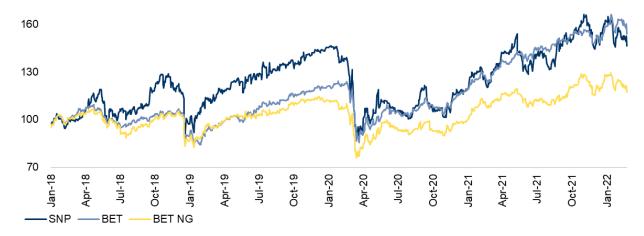
OMV Petrom S.A. shareholder structure¹ %



- **OMV**²: Austria's leading integrated international oil and gas company
- Romanian State, no special rights attached
- Others³: 28.35%; including Fondul Proprietatea⁴ listed fund with ~82% of AUM invested⁵ in the energy sector

Share price performance⁶

Index Jan 2018 = 100



Share information

Bucharest Stock Exchange Symbol	SNP
Ordinary shares	56,644,108,335
London Stock Exchange Symbol	PETB (GDR)
GDRs ⁷ outstanding as at end-Feb 2022	103,794

¹ As of December 31, 2021; ² Shareholder since December 2004; ³ Premium tier on the Bucharest Stock Exchange and main market on the London Stock Exchange; ⁴ After the ABB from January 17, 2022, Fondul Proprietatea holds 2.981% of OMV Petrom shares; ⁵ As of end January 2022; ⁶ Rebased quotations on the Bucharest Stock Exchange; ⁷ 1 GDR = 150 ordinary shares







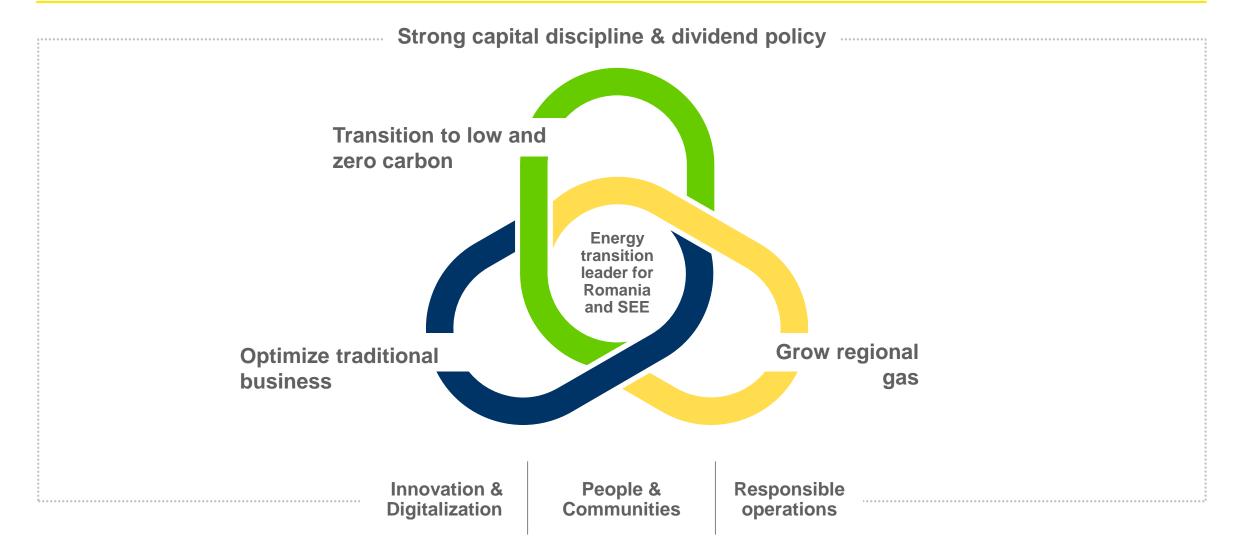
OMV Petrom: transforming for a lower carbon future

- ▶ We will lead the energy transition in South-East Europe, capitalizing on emerging market opportunities
- Romania is among the fastest growing economies in Europe, driving increasing energy demand
- ► OMV Petrom is well placed to meet this demand with **lower carbon Black Sea gas** and significant investment in renewable power, biofuels, alternative mobility and new technologies
- ► We are committed to achieve **Net Zero operations by 2050**
- ▶ By 2030 we will reduce the carbon emissions of our operations by ~30%¹, gas will make up 70% of our hydrocarbon production and ~35% of our capex will shift to low and zero carbon business
- Combined with a disciplined approach to capital allocation, we will generate significant free cash flow with strong growth in profits – supporting our investments across the business and delivering strong returns for shareholders through the decade
- ▶ We maintain a relentless focus on our stakeholders: employees, communities, customers and shareholders

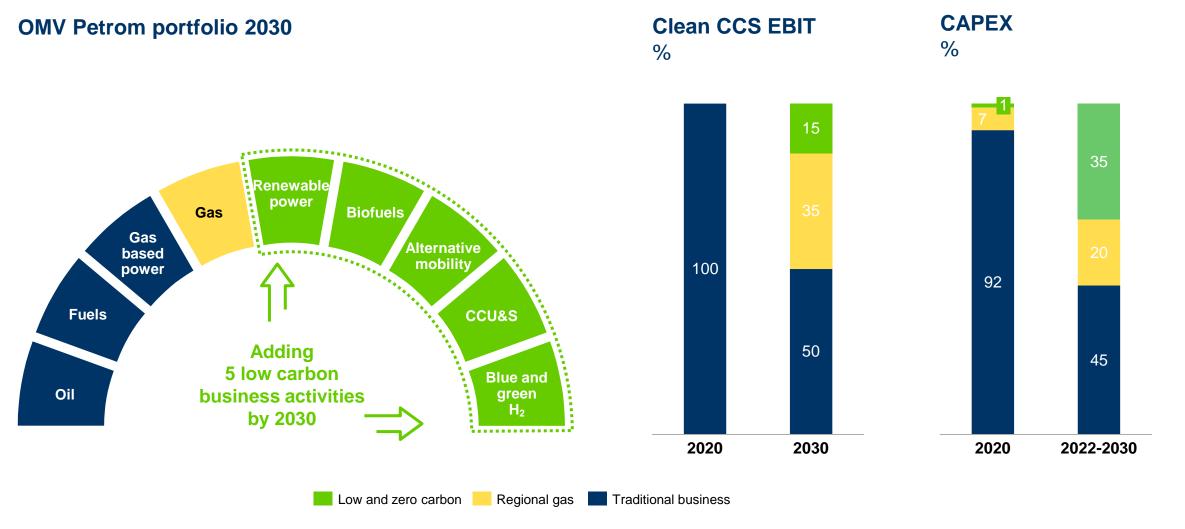


¹ Scope 1 and 2 emissions; reduction vs 2019

OMV Petrom Strategy 2030: Transforming for a lower carbon future



OMV Petrom: Building a diversified, integrated energy transition business





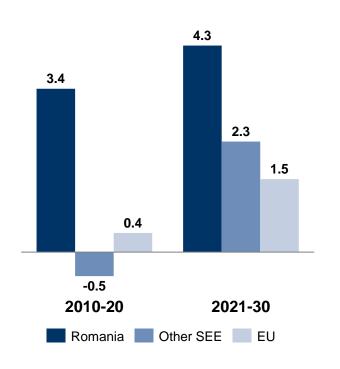


Romania is one of Europe's fastest growing economies, in a rapidly changing energy context

European energy environment is going through significant transformation



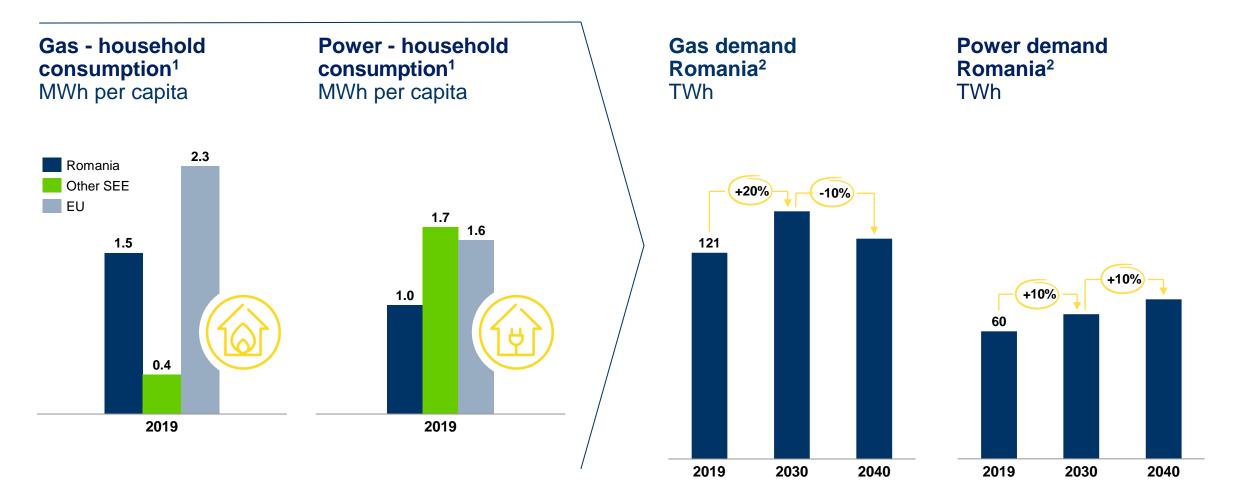
Romanian GDP per capita set to grow¹ CAGR, %



¹ Source: EU Fit for 55 program; Eurostat, the IMF and internal estimates; Other SEE excludes Romania but includes: Bulgaria, Serbia, Cyprus and Greece



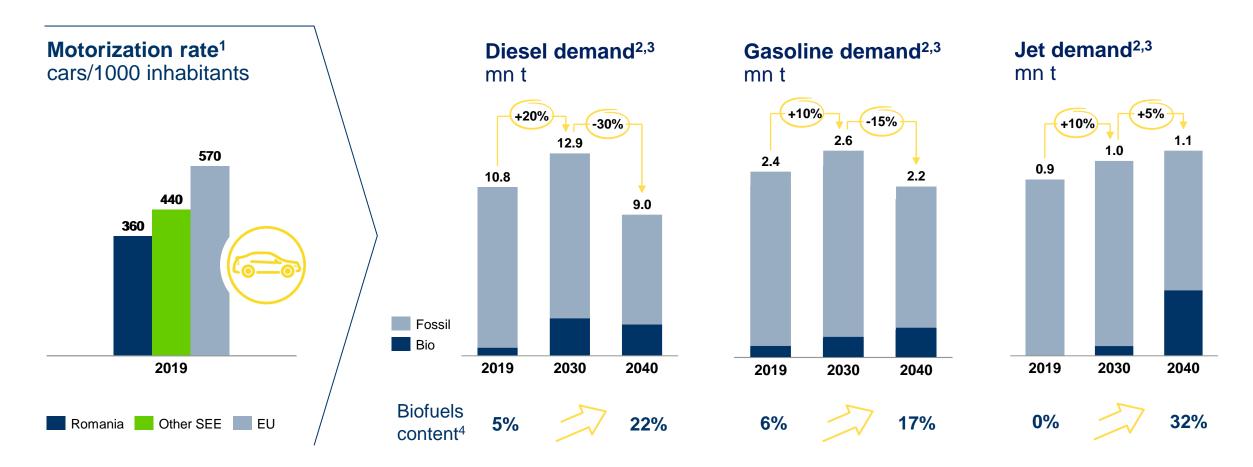
Strong growth in energy demand in Romania to 2030



¹ Other SEE excludes Romania but includes: Bulgaria, Serbia, Cyprus and Greece; Source: Eurostat; ² 2019 gas and power demand statistics based on ANRE/Transelectrica official data; gas and power estimates based on internal data and forecasts



Economic growth and rising living standards drive fuel consumption growth to 2030



¹ Source: Motorization rate: ACEA – European Automobile Manufacturers Association; Other SEE excludes Romania but includes: Bulgaria, Serbia, Cyprus and Greece; ² Energy demand: OMV Petrom internal data and forecasts; Data refer to OMV Petrom operating region which includes Romania, Bulgaria, Moldova and Serbia; ³ Scaling of the bar charts is not equal; ⁴ Internal estimates











Decarbonize current operations

Expand lower carbon gas business

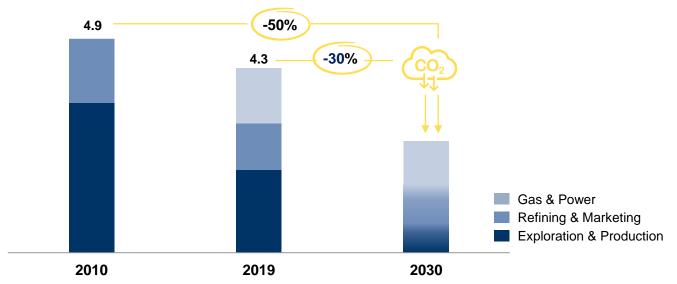
Pursue new low and zero carbon business opportunities



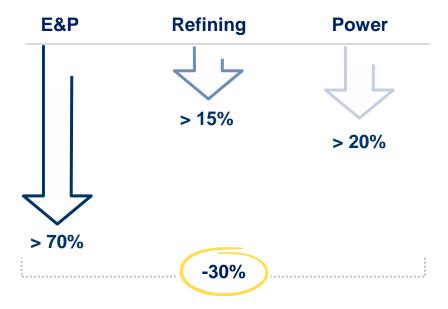
Paving the way to Net Zero operations in 2050



Scope 1 – 2¹ emissions mn t CO₂ eq



Scope 1 – 2 carbon intensity² reduction %



Actions aimed at reducing Scope 1 & 2 by 2030

- Achieve less than 0.2% methane intensity
- Detect and reduce fugitive emissions in E&P and R&M
- Phase out existing and no new projects with routine flaring and venting

- Portfolio optimization in E&P
- Produce electricity from associated gases or thermal energy and generate renewable power for own consumption

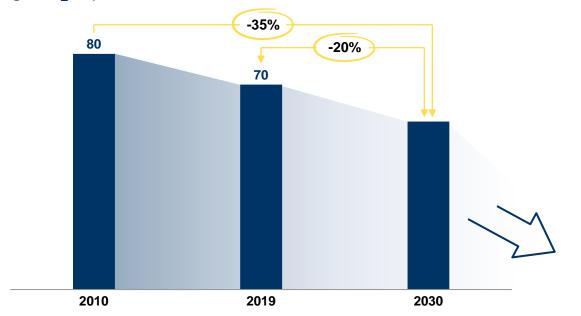
¹ Scope 1 = direct emissions from operations that are majority-owned or controlled by the organization; Scope 2 = indirect GHG emissions associated with the purchase of electricity, steam, heat etc.; ² Vs. 2019





Carbon intensity of energy supply to drop ~20% by 2030

Scope 1 – 3 Net carbon intensity of energy supply g CO₂ eq/MJ



- ➤ ~ 20% reduction in Scope 1-3 carbon emissions¹
- ► EU Taxonomy eligible CAPEX to reach 35%²
- ► Lower and zero carbon energy for customers, to account for ~60% in total products sold in 2030

Focused actions to decrease emissions

- Increased equity gas sales, the cleanest fossil fuel
- ► New technologies (mainly CCU&S and H₂)

- Carbon offsetting measures
- ► Selective presence into the most profitable sales channels

^{1 2030} vs 2019; Carbon intensity of energy supply = Total emissions (all Scope 1 + all Scope 2 + all Scope 3 for energy products only) / Energy Supply; 2 By 2030



Well positioned to capture Romania's solar potential and develop a renewable power portfolio





Renewable power

Photovoltaic

Opportunities

Romania: the highest solar potential in the region

- > 10% contribution to the 2030 total estimated solar capacities in Romania¹
- ▶ Build on our 10-year experience in the power market
- Opportunity to offer green electricity to our customers and long-term power purchase agreements (PPAs)
- Optimization of balancing services based on the integration with Brazi power plant

OMV Petrom target total capacity, including partnerships, GW



¹ 7.4 GW estimated total solar capacities in 2030 in Romania by the European Commission, Policy scenario for delivering the European Green Deal, MIX scenario (MIX scenario - relies on both carbon price signal extension to road transport and buildings and intensification of energy and transport policies)





Biofuels to exceed 15% in our total fuel production in 2030



Biofuel	Opportunities	OMV Petrom target capacity, kt/year		
Advanced ethanol: Cellulosic ethanol from straws	 Romania: unique combination of straw availability and cost Upgrading agricultural residues with potential for carbonnegative ethanol when combined with CCS 	0	50	150
	Ethanol ¹ expected to grow as a blend in gasoline, optional feed for SAF ² and green petrochemicals	2022	2023	2030
Sustainable aviation fuel and renewable diesel: SAF/HVO ¹	 Romania: strong agriculture sector and opportunity to upgrade agricultural products waste to high value SAF/HVO² Flexibility between SAF or HVO Best option can be ensured based on aviation fuel/diesel market evolution 	2022		450 2030

¹ The only uncapped biofuel; ² SAF/HVO: sustainable aviation fuel (bio jet) and hydrotreated vegetable oil





Future mobility: capturing new energy mix opportunities

Electro Mobility



Grow e-mobility offer and become the preferred partner for electric fleets

H₂ mobility



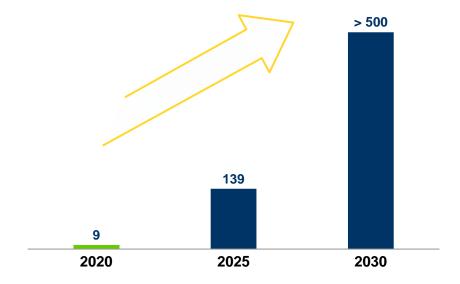
Active contribution to the development of H2 mobility - solution to decarbonize heavy duty transport

Gas Mobility



Position for regional LNG mobility leadership and value driven CNG investments. Leverage on our proven concept of integration to generate growth in gas mobility

Charging points with alternative fuels







Unique opportunities in new energy technologies



- Romania: significant on- & offshore long-term CO₂ storage potential to be evaluated
- OMV Petrom holds in-depth knowledge of geological structures
- Potential partnering with hard-to-abate industries
- ► Evaluate CO₂ capture and storage demonstration project
- Test CO₂ capture and utilization technology in Petrobrazi refinery



- Romania: gas production and renewable energy availability opportunity for blue and green H₂ production
- ➤ OMV Petrom to become an integrated H₂ player, long term
- ► H₂ to decarbonize own operations, other industries, used as feedstock and fuel in mobility
- Invest in green and blue H₂ production technologies
- Test new technologies, such as methane pyrolysis

OMV Petrom targets – CCS and H₂

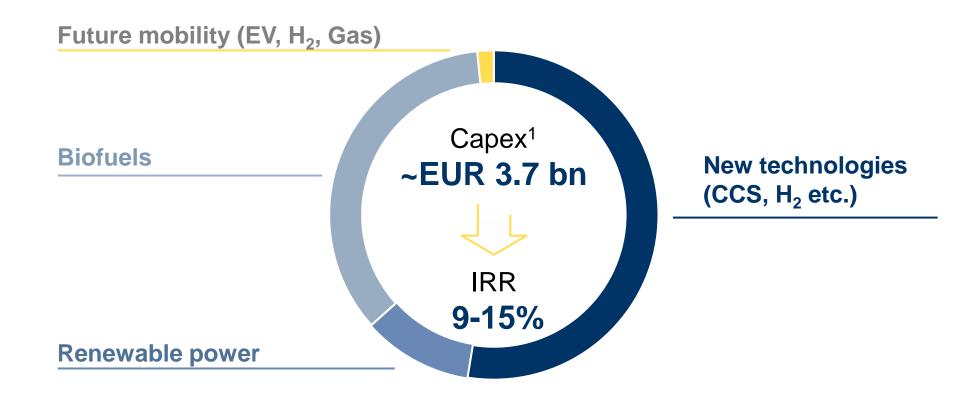
2022-2025: Technical feasibility, commercial evaluation, and assessment of partnerships opportunities

Development and implementation



Investing in low and zero carbon businesses generating attractive return





¹ Projects selection and prioritization will be based on risk and return assessments, including regulatory developments, that might end up in different allocation between technologies, within the ~EUR 3.7 bn capex plan







Neptun Deep: a strategic gas project for OMV Petrom





OMV Petrom's perspective¹

FID² end-year

2022/23

Estimated recoverable

~50

resources

bcm

First Gas²

2026/27

Net to OMV Petrom

Production at plateau kboe/d

~70

Net to OMV

Petrom

/d

Development CAPEXEUR bn

bn

Net to OMV Petrom

- ► Operator¹: OMV Petrom
- ► JV ownership¹: 50% OMV Petrom, 50% Romgaz

- ► Block area: ~7,500 sq-km
- Development area water depth:

100 – 1,000 m



¹ Assumes completion of the ExxonMobil / Romgaz transaction; ² Subject to Offshore law being amended.

Build additional opportunities in the Black Sea





New offshore exploration wells

2-4

By 2030

Exploration expenditures EUR mn

~30

Annual average 2022-2030

Bulgaria – Han Asparuh

- ► OMV Petrom (42.9%), TotalEnergies (57.1% Operator)
- ► Status: 5,000 km² 3D seismic data processing
- ▶ 1 well expected in 2022/23; 2-3 follow up options

Georgia – Block II

- ► OMV Petrom (100%)
- Government signed in March 2021
- Status: preparing for 3D seismic campaign in 2022

Explore other opportunities







Maximize potential of current E&P assets



Value over volume

- Maximize economic recovery:
 - > 400 workovers p.a.
 - ▶ > 60 wells to be drilled p.a.
- Advanced technologies to enhance recovery rates by 5-10%¹
- ▶ 3% decline rate per year, by 2025, excluding divestment²

Strict cost management

- ► Enhance competitiveness through cost optimization
- Streamline footprint and reduce complexity
- Modernize and automate
 95% of facilities and wells³

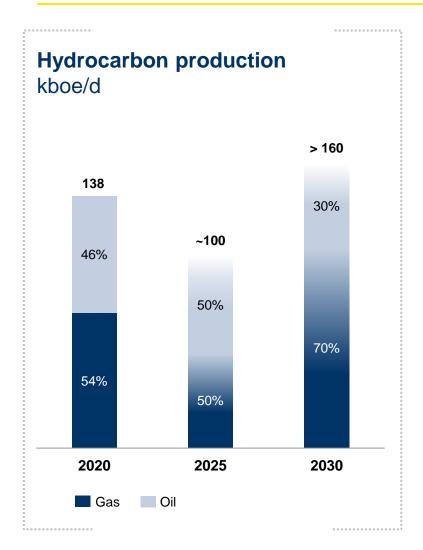
Focus on most profitable barrels

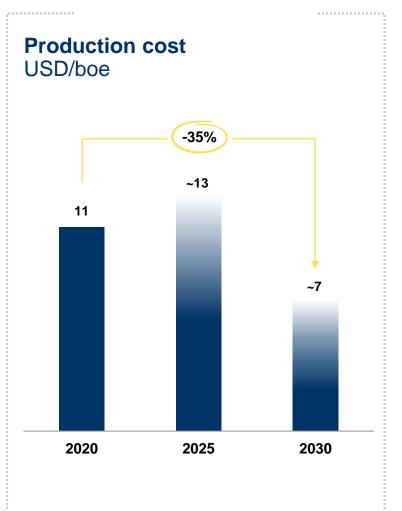
- Portfolio optimization
- Disciplined approach on capex allocation
- ➤ ~95% of our oil fields to remain operating cash flow positive at USD 30/bbl by 2030

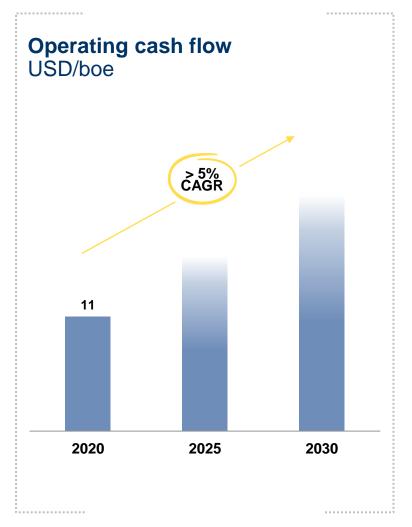


Transforming while delivering strong cash flows





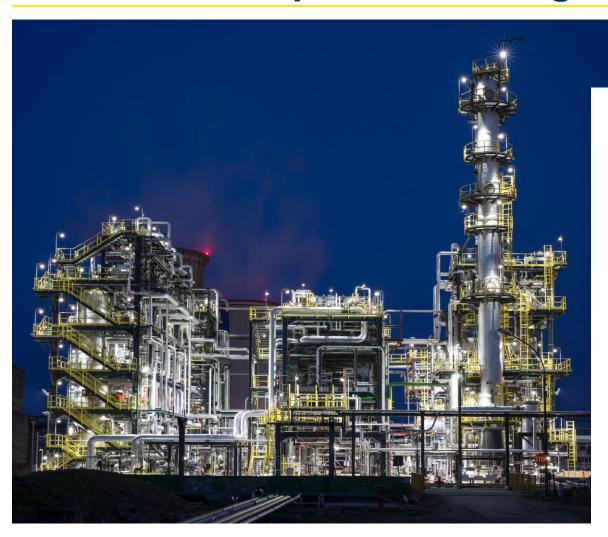






Petrobrazi to capture demand growth





Refinery utilization¹

%

Expand aromatics

kt/year

Black liquid products yield²

Bottom of the barrel upgrade³ kt/year

> 95

Annual average 2022-2030

+50

2026

-50%

2030 vs 2020

~200

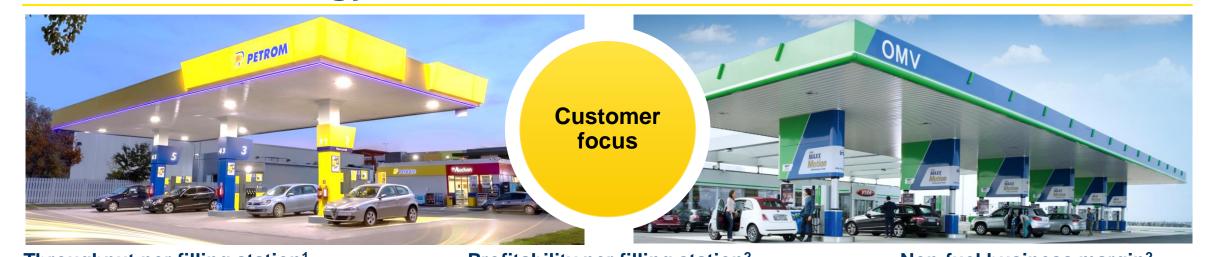
2030



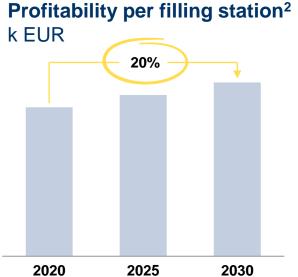
¹ Refers to crude distillation unit; ² Fuel oil yield decreases from 6% in 2020; ³ Additional non-fuel products, like bitumen, carbon black or calcined coke

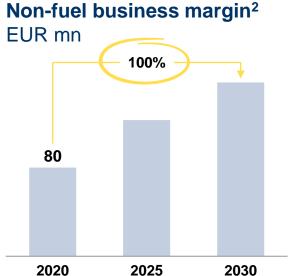
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Dual brand strategy to drive new value



Throughput per filling station¹ mn | 20% 5 2020 2025 2030







¹ In Romania; ² Data refer to OMV Petrom operating region which includes Romania, Bulgaria, Moldova and Serbia

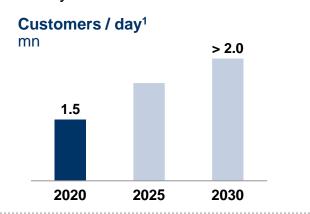
Mobility services of the future





#The future is diverse

Customer access – is a competitive advantage which will allow us to make a difference by meeting our diverse clients' needs while decarbonising mobility



#Mobility and service hub

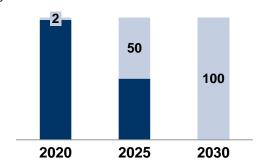
Service stations – enable our network to increase receptiveness to customers as part of a greater ecosystem, minding environmental footprint

Services in our filling stations > 50 20 2020 2025 2030

#Digitally enabled smart mobility

One single digital gate to our brand – focus on customers, by offering timely and tailor-made future experiences







¹ Total number of customers in Romania, Bulgaria, Moldova and Serbia; ² Online Payment Terminal

Support gas and power customers in their energy transition





Total gas sales TWh

Customers increase

Net electrical output TWh/year

Green power sales volume % in total

70

2030

20x

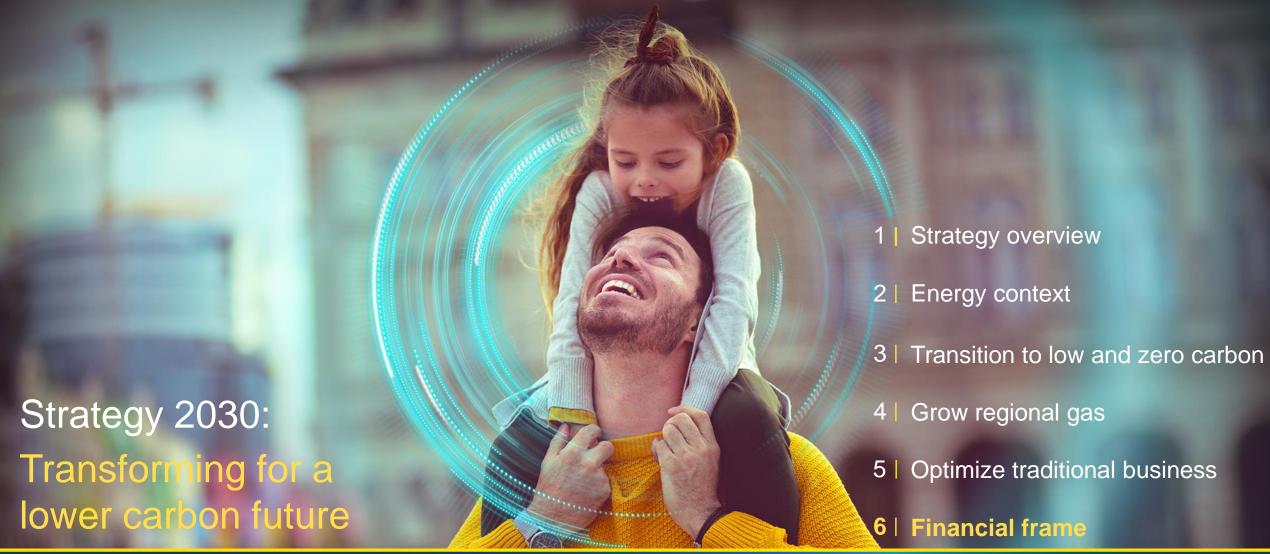
2030 vs 2020

> 3.5

Average 2022-2030

> 20%

2030





Our strategy is enabled by a resilient financial frame

Rigorous capital discipline

- ► CAPEX¹ of ~EUR 11 bn
- ~35% CAPEX for low & zero carbon business
- Strong Internal Rates of Return

Strong financial performance

- We target more than double clean CCS EBIT by 2030²
- ▶ ROACE > 12% by 2030

Financial Frame

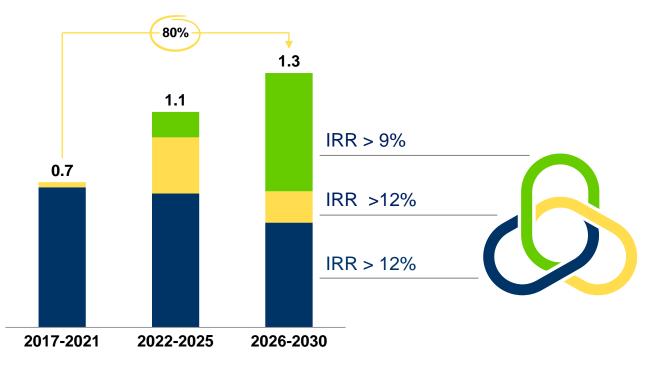
Attractive returns to shareholders

- ► 5%-10% p.a. dividend growth
- Dividends¹ ~40%
 Operating Cash Flow
- ► Gearing ratio³ < 20%



Rigorous capital discipline underpins strategic directions

Average annual CAPEX per strategic pillar EUR bn

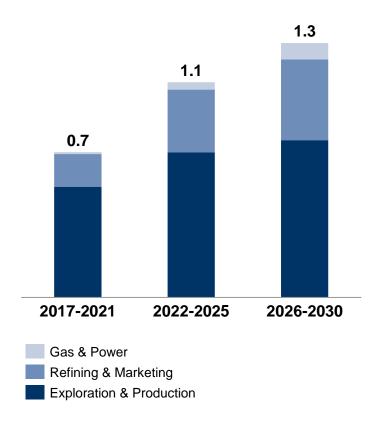


Low and zero carbon

Regional gas

Traditional business

CAPEX breakdown per business segment EUR bn





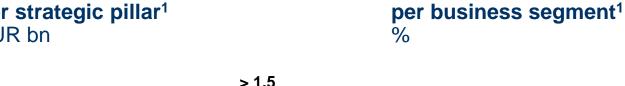
Strong financial performance across the entire business

Clean CCS EBIT

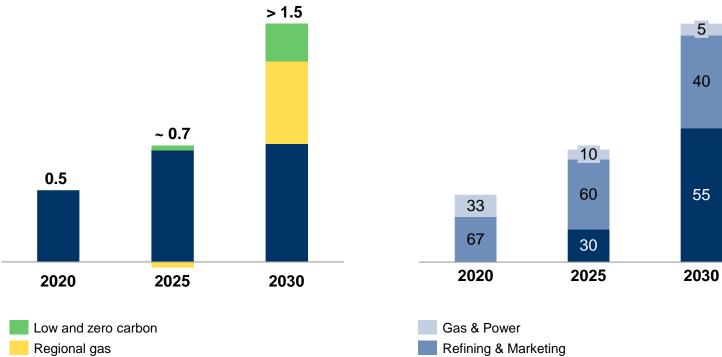
Exploration & Production

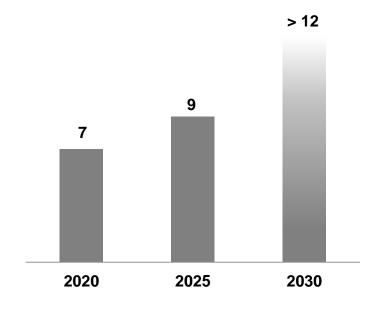


Traditional business









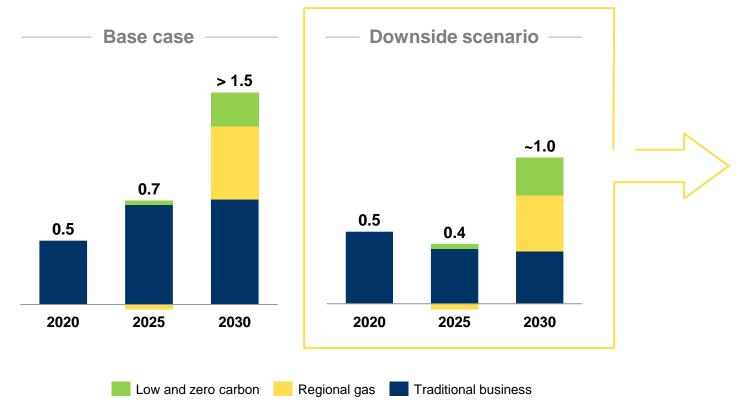


¹ Base case price assumptions (2022 – 2030): Brent oil: 65-70 USD/bbl and refining margin: 5-6 USD/bbl.

Resilience under downside-price scenario¹

Clean CCS EBIT

EUR bn



Under downside price scenario:

- 2030 Clean CCS EBIT to double versus 2020
- Commitment to pay progressive dividends maintained
- CAPEX plans largely unchanged by 2030
- Gearing ratio below 20% throughout the period



¹ Downside-price assumptions (2022-2030): Brent oil: ~50 USD/bbl and refining margin: 3-4 USD/bbl

We deliver sustainable long-term value for our shareholders

Sustainable long-term value

- ➤ ~35% CAPEX for low & zero carbon
- Clean CCS EBIT more than double by 2030

Delivering sustainable shareholder value

Attractive shareholders returns

- ▶ 5% 10% p.a. growth in base dividend
- ► Potential special dividends



Sensitivities and price assumptions

***************************************		***************************************
2022 sensitivities		EBIT impact
Brent oil price	USD +1/bbl	~EUR +17 mn
Equity gas price	EUR +1/MWh	~EUR +10-15 ¹ mn
OMV Petrom indicator refining margin	USD +1/bbl	~EUR +25 mn
Exchange rates EUR/USD	USD appreciation by 5 USD cents	~EUR +35 mn

65 - 70
5 - 6
55 - 100
70 - 90

¹ This sensitivity is valid for gas prices in RO of >85 RON/MWh and a realized price broadly in line with CEGH. For significant deviations between the realized price and CEGH, the sensitivity may become significantly lower; ² Base case

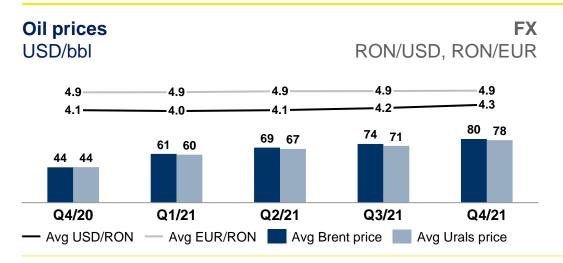


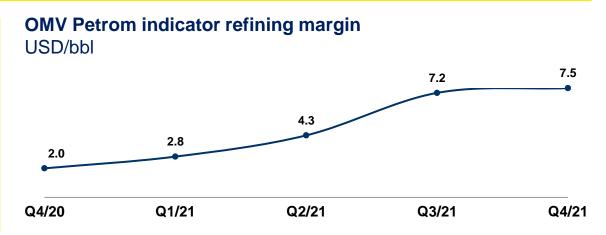


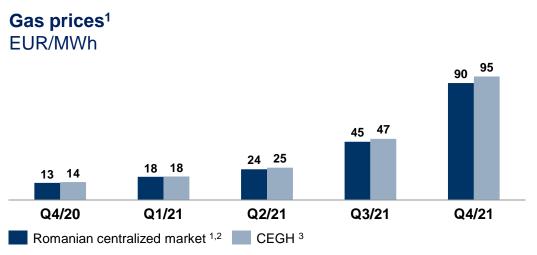
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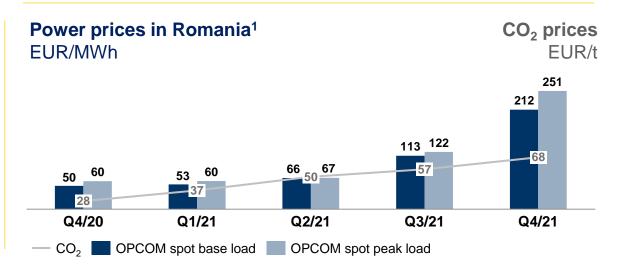


Increasing, but still volatile commodity prices









¹ Prices translated at NBR average RON/EUR rate; ² Day-ahead price, un-weighted average computed based on daily trades published on BRM platform; ³ Day-ahead market Central European Gas Hub



Romanian environment recovered to pre-COVID levels; increasing inflationary and regulatory pressure



¹ Romanian National Institute of Statistics (seasonally adjusted); ² European Commission, "Winter Economic Forecast", February 2022; ³ Fuels refer only to retail diesel and gasoline; OMV Petrom estimates; ⁴ According to company estimates; ⁵ According to preliminary data available from the grid operator

Strong	GDP growth;	
CPI on	an upward trend	

- ▶ **GDP:** 2021¹: 5.6% yoy; 2022e²: +4.2% yoy
- ▶ **CPI:** Dec 21/Dec 20¹: 8.2%; 2022e: 9.6% (NBR)

Recent regulatory changes

- ► Temporary measures related to high gas and power invoices
- ► GRP: partial re-allocation of 2022 volumes into 2023

Demand	Q4/21 yoy	2021 yoy	2021 vs. 2019
Fuels ³	+7%	+12%	+6%
Gas ⁴	+1%	+2%	+8%
Power ⁵	flat	+5%	+1%



Key messages Q4/21

Strong financial performance

Clean CCS Operating result

RON 1.5 bn

+222% yoy

Operating Cash Flow

RON 2.0 bn

+62% yoy

Clean CCS ROACE

12.7%

vs. **6.4**% in Q4/20

Good operational performance

- ▶ Record high quarterly Brazi power plant output, +32% yoy
- ▶ Record quarter in terms of refinery utilization, 101%
- ► Refined products sales +11% yoy

Strategic focus

- ▶ Dividend proposal¹: 0.0341/share, 10% up yoy
- ▶ MyAuchan: roll-out more than 30% complete
- ▶ Expanding electromobility in four SEE countries
- Divestment closed for 40 marginal fields

HSSE

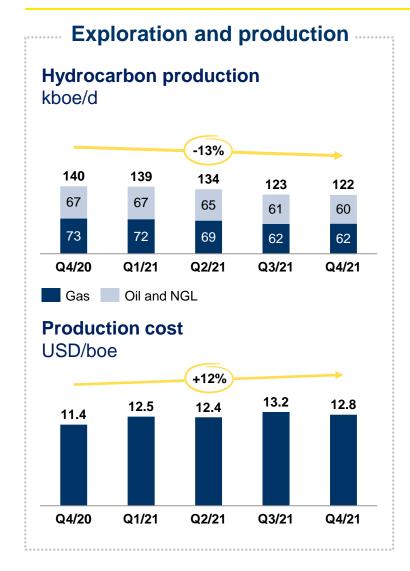
TRIR²: 0.53

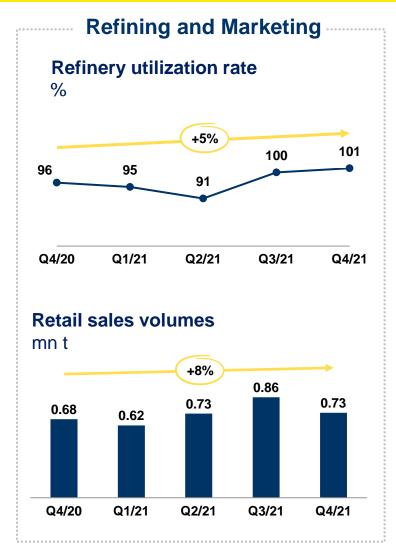
GHG³ intensity: -10%

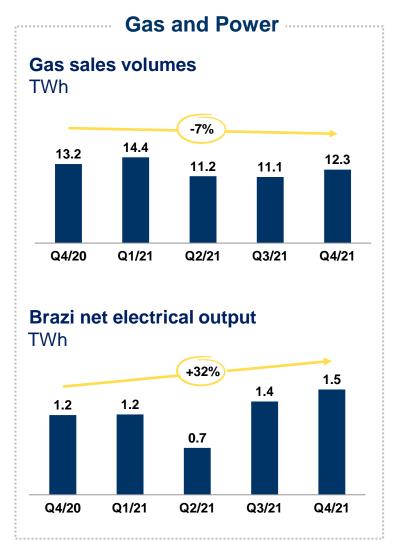
¹ Executive Board's proposal subject to approvals of the Supervisory Board and Annual General Meeting of Shareholders on April 27,2022; ² Total Recordable Injury Rate, January-December 2021; ³ Greenhouse gases, estimated vs. 2019



Operational performance reflects recovering market demand in a volatile environment



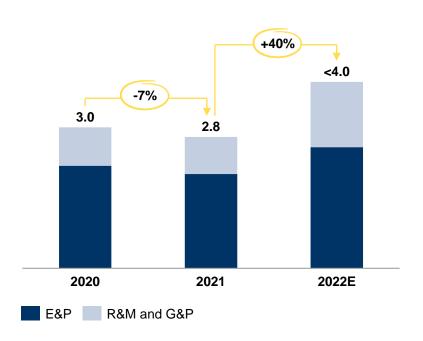






CAPEX ramping up

Group organic CAPEX¹ RON bn



Organic CAPEX

► RON 2.8 bn:

2021

- ▶ 36 new wells and sidetracks; ~700 workovers
- Continued investments in modernization of the current facilities
- ► Projects in the tank farm area in Petrobrazi
- Preliminary works for coke drums replacement in Petrobrazi

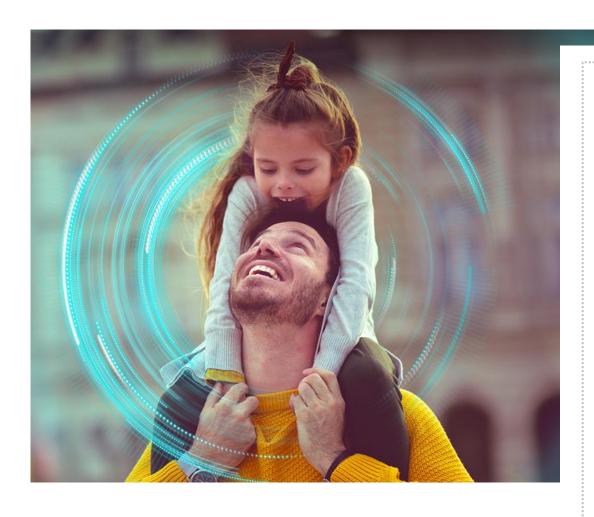
2022E

- ▶ Up to RON ~4.0 bn:
 - ▶ Wells and sidetracks: ~60; ~600 workovers
 - ► Coke drums replacement
 - Ongoing projects in the tank farm area in Petrobrazi
 - ▶ Planned shutdown for CCPP Brazi
 - Start of photovoltaic projects



¹ CAPEX including E&A and excluding acquisitions

Strategy 2030 – focus areas in 2022



Transition to low and zero carbon

- ► Alternative mobility: ~100 recharging stations to be installed
- ▶ Renewable power: develop the portfolio
- ▶ **Bioethanol**: first steps towards producing second generation bioethanol

Grow regional gas

- ▶ Neptun: FID in 2023
- ▶ Bulgaria: spud one well in 2022-2023
- ▶ Georgia: seismic acquisition in H2/22

Optimize traditional business

- ► Auchan: open >100 new stores
- ► **Asset utilization:** Increased drilling and continued portfolio optimization; Petrobrazi refinery >95%

Sustainable investment proposition

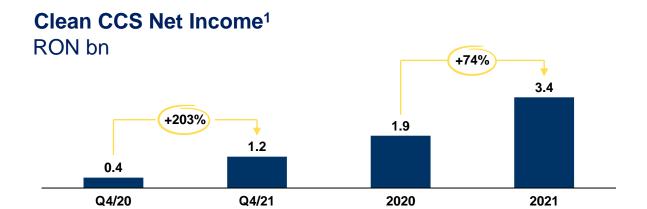
- ➤ Carbon intensity of our operations: progress towards reaching -30% by 2030 vs. 2019
- ► Attractive shareholders return: dividend payment +10% yoy



Income Statement: results mainly supported by strong asset utilization and demand recovery



- ▶ Q4/21 Clean CCS Operating Result reflects:
 - Higher oil prices and refining margins
 - Excellent power performance

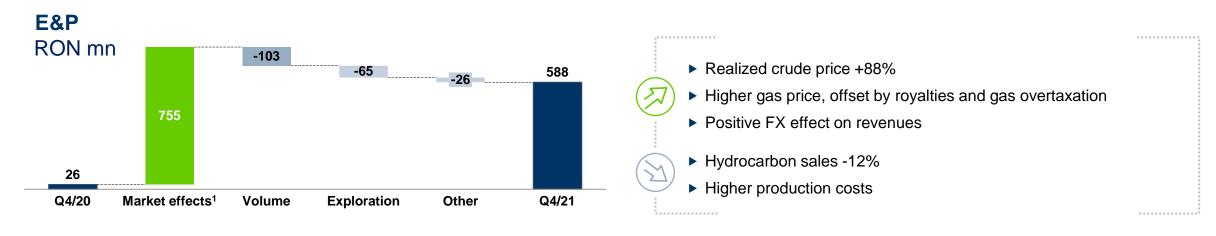


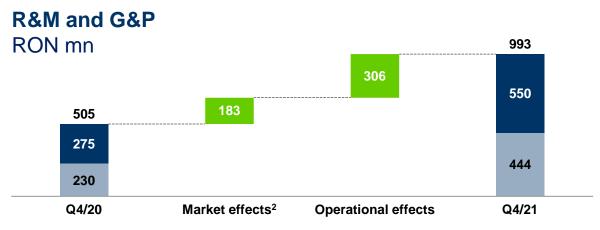
- Q4/21 Clean CCS Net Income evolution reflects:
 - ▶ Development of operating result
 - Higher interest expenses in relation to the discounting of receivables

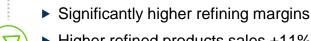


¹ Attributable to stockholders of the parent

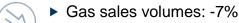
Clean CCS Operating Results improved on oil and power businesses







- ► Higher refined products sales +11%
- Excellent power business performance



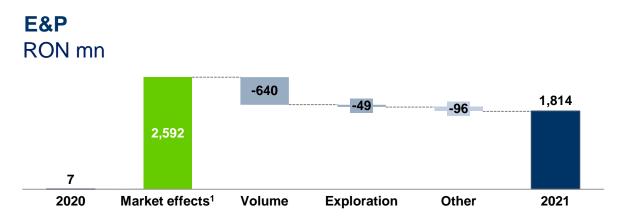
Negative contribution of power forward contracts

¹ Market effects defined as oil and gas prices, foreign exchange impact on revenues, price effect on royalties (including gas over-taxation); ² Market effects based on refining indicator margin



R&M G&P

Clean CCS Operating Results: improved oil price



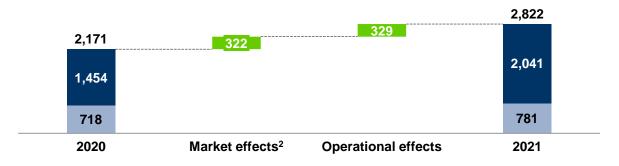


- ► Realized crude price +75%
- ► Hydrocarbon sales -11%
- ➤ Higher production costs
 - ► Higher exploration expenses
 - ▶ Negative FX effect



R&M G&P

RON mn





- Significantly higher refining margin; refined products sales +7%
- ▶ Improved margins on gas extracted from storage
- Higher power contribution from balancing market and ancillary services



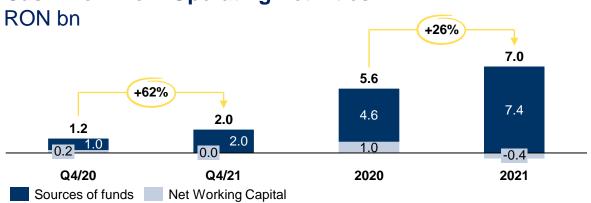
- ► Gas sales volumes: -14%
- ▶ One-offs in 2020 (in relation to CO2 certificates and power income)

¹ Market effects defined as oil and gas prices, foreign exchange impact on revenues, price effect on royalties (including gas over-taxation); ² Market effects based on refining indicator margin



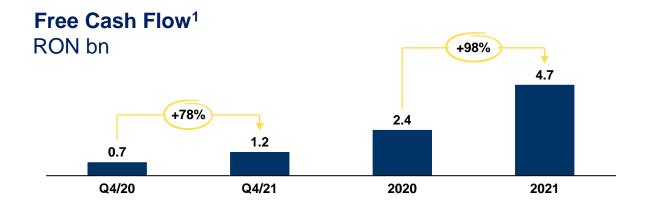
Strong cash flow generation

Cash Flow from Operating Activities



▶ Q4/21 Cash Flow from Operating Activities:

- ► Increase driven by Operating Result
- ► Positive NWC, lower yoy



Q4/21 Free Cash Flow:

- ► Increase driven by Operating Cash Flow
- ► Cash outflow from Investing activities +41% yoy



¹ Before dividends

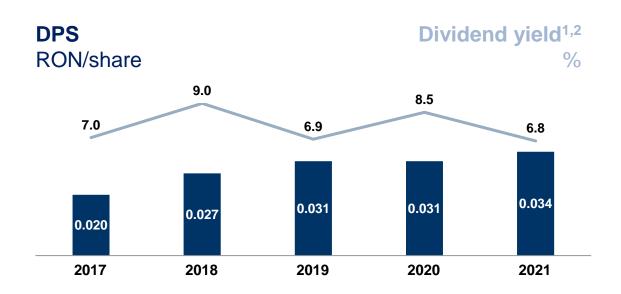
2021 Dividend proposal: RON 1,932 mn

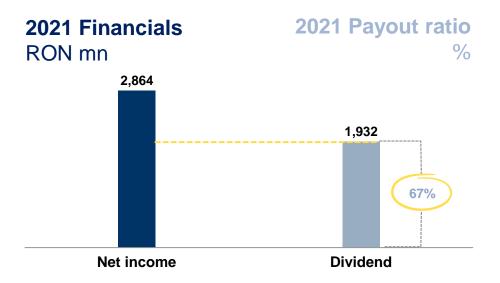
▶ DPS¹ 2021: RON 0.0341, +10% yoy

▶ Dividend yield² 2021: 6.8%, (2020: 8.5%)



Total shareholder return^{1,2} 2021: +46% (2020: -12%)



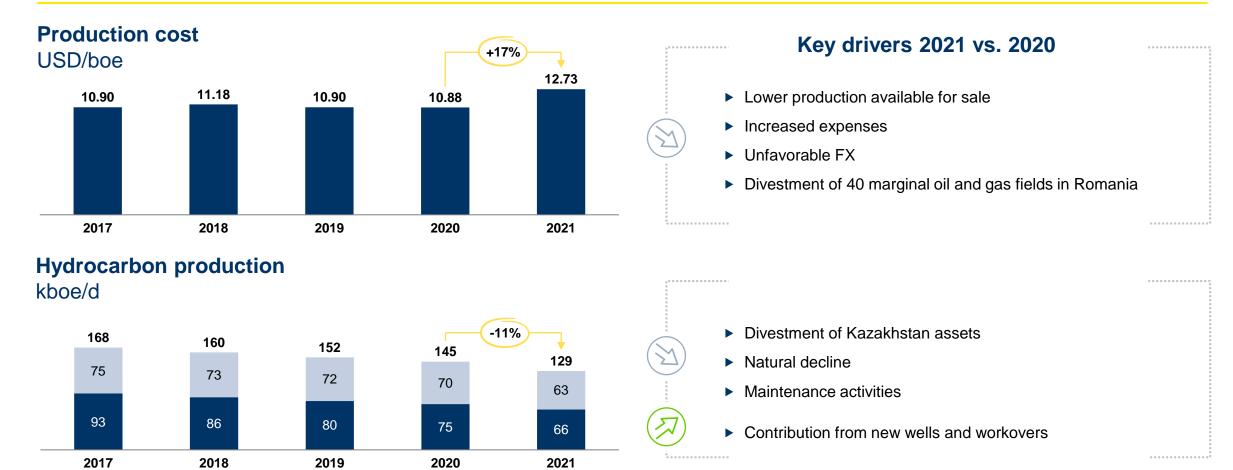


¹ Executive Board's proposal subject to approvals of the Supervisory Board and Annual General Meeting of Shareholders on April 27, 2022; ² Calculated based on the closing share price as of the last trading day of the respective year



DPS — Dividend yield

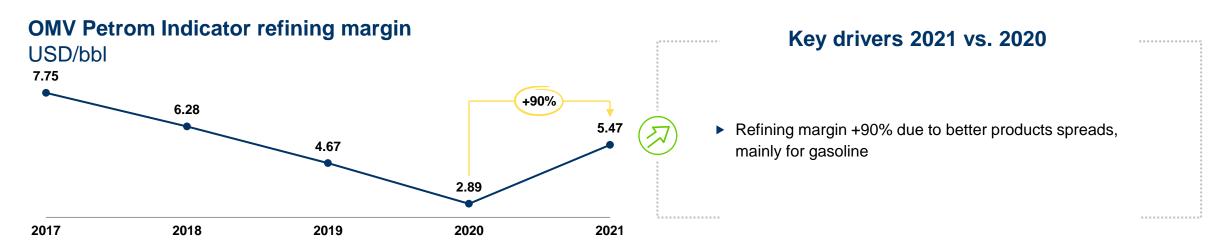
Exploration & Production KPIs



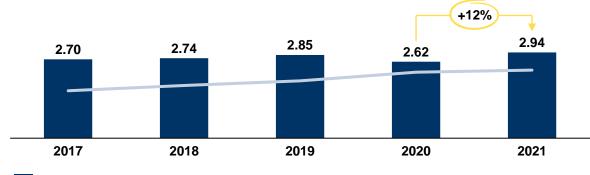


Oil and NGL

Refining & Marketing KPIs







Retail sales volumes — Retail Operating Result per filling station

Refined product sales +7% due to improved demand

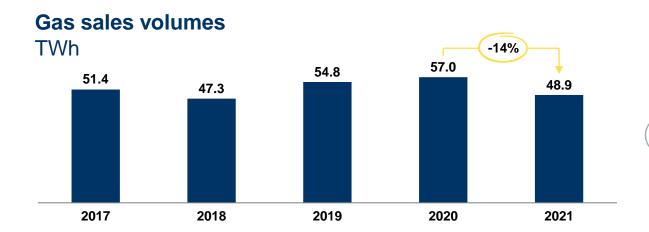


► Retail operating result per filling station¹ +9% CAGR 2017-2021



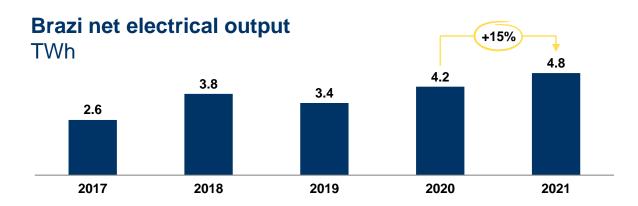
¹ Retail including Cards business

Gas & Power KPIs



Key drivers 2021 vs. 2020

- ▶ Decrease from record high gas sales volumes in 2020
- Lower equity gas quantities available



- Record high net electrical output
- ▶ 8% share in Romania's generation mix
- Good spark spreads





OMV Petrom S.A.



Outlook

Indicators	Actual 2021	Assumptions/ Targets 2022
Brent oil price	USD 70.9/bbl	USD 75/bbl
Production in Romania	127 kboe/d ¹	Decline ~7% yoy ¹
Refining margin	USD 5.5/bbl	USD ~6/bbl
CAPEX	RON 2.8 bn	Up to RON 4.0 bn ²
FCF before dividends	RON 4.7 bn	Positive

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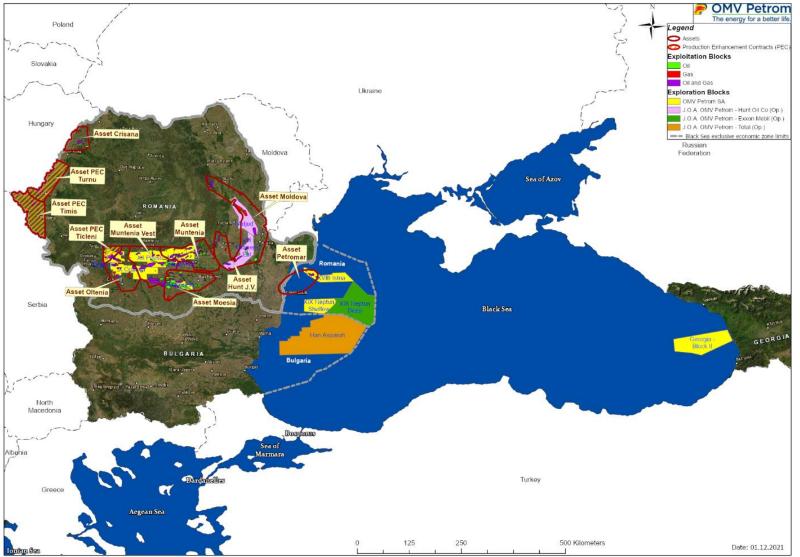


¹ Excluding portfolio optimization; ² Depending on investment climate

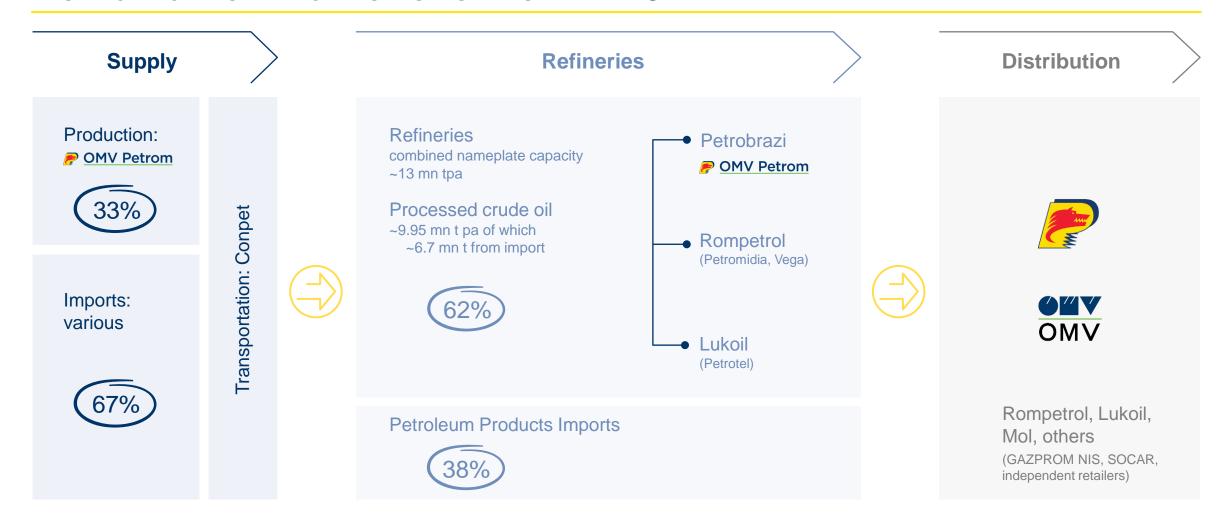




Exploration and Production map



Romanian oil market overview in 2021

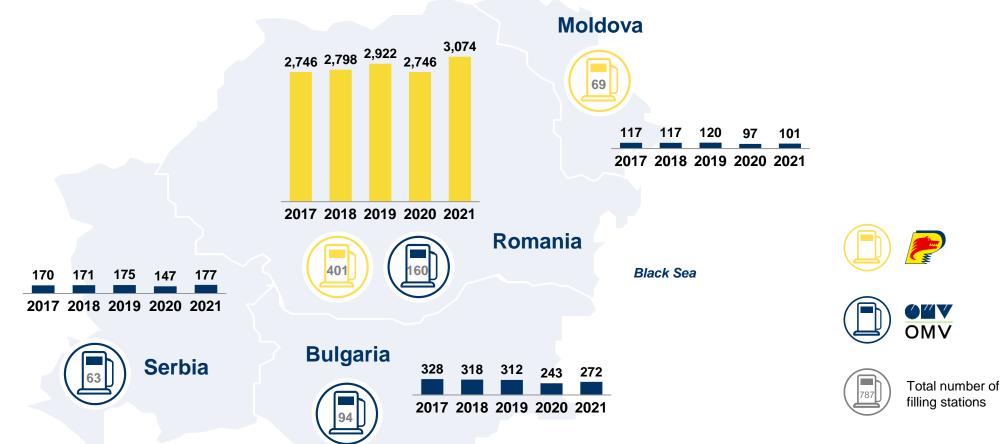


¹ Only crude oil processed (other feedstock not included). Data source: National Institute of Statistics (INS) and OMV Petrom calculations



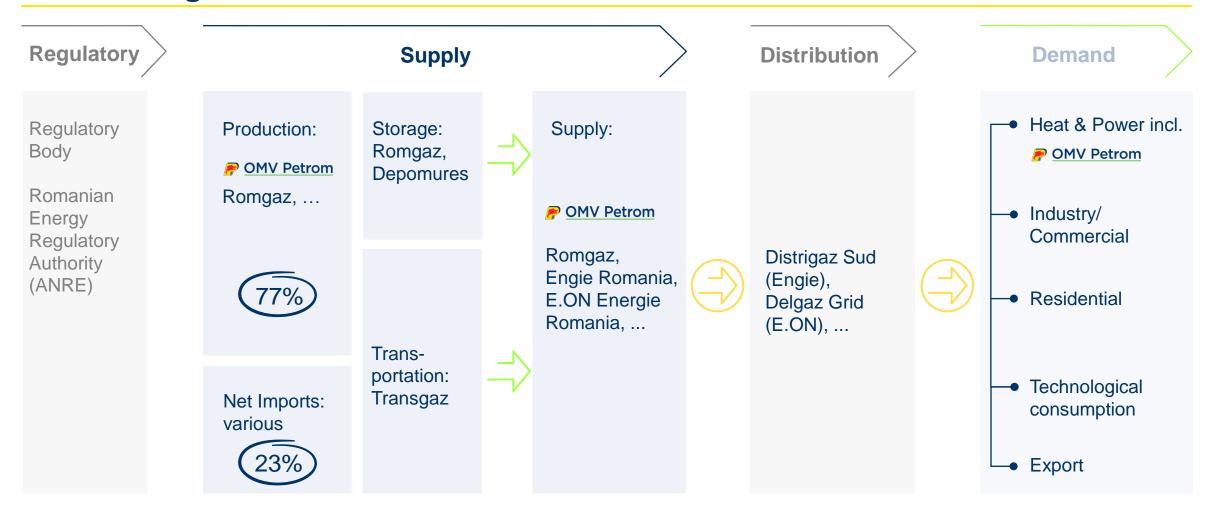
OMV Petrom Group

Retail fuel sales mn l



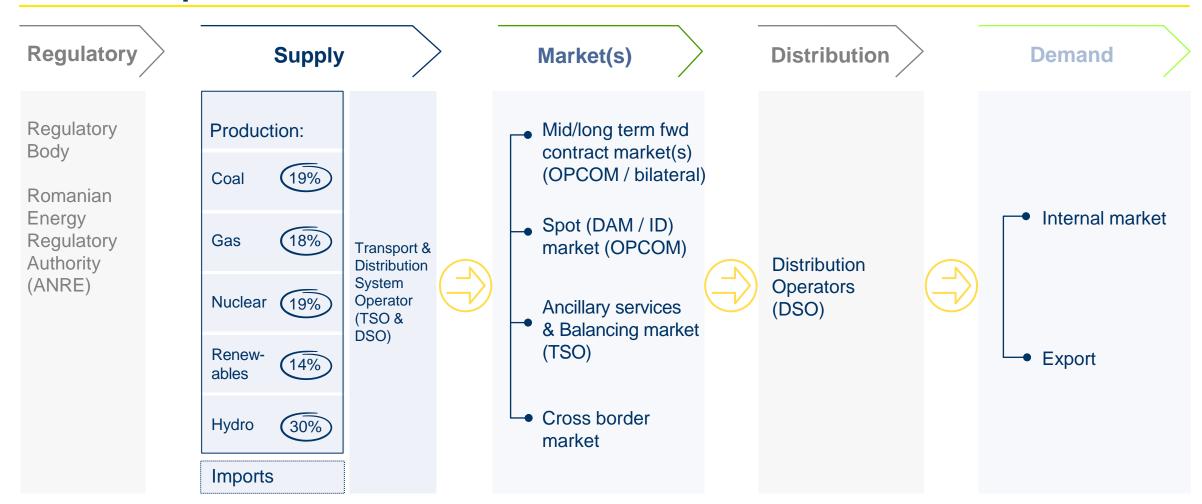


Romanian gas market overview in 2021





Romanian power market overview in 2021





Cash flow Statement

RON mn	2017	2018	2019	2020	2021
Cash flow from operating activities (CFO)	5,954	7,385	6,803	5,556	6,997
Thereof, Change in net working capital (NWC)	-199	32	-256	964	-433
Cash flow from investing activities (CFI)	-2,446	-4,261	-3,556	-3,163	-2,253
Cash flow from financing activities (CFF), of which	-1,524	-1,495	-1,844	-1,921	-1,914
Dividends paid	-842	-1,123	-1,516	-1,740	-1,741
Cash and equivalents at end of period	3,979	5,609	7,014	7,451	10,323
Free cash flow (FCF)	3,508	3,125	3,246	2,393	4,744
Free cash flow after dividends	2,666	2,002	1,730	652	3,003



Income Statement

RON mn	2017	2018	2019	2020	2021
Sales	19,435	22,523	25,485	19,717	26,011
Clean CCS Operating Result	3,273	4,804	4,573	2,287	4,346
Thereof Exploration & Production	1,674	3,224	2,845	7	1,814
Refining & Marketing	1,533	1,335	1,501	1,454	2,04
Gas & Power	220	360	282	718	78
Corporate and Other	-74	-87	-89	-84	-87
Consolidation	-80	-28	34	193	-203
Operating Result	3,270	5,213	4,245	1,467	3,70
Financial result	-366	-299	32	12	-31
Taxes	-415	-836	-642	-188	-534
Net income ¹	2,491	4,078	3,635	1,291	2,86
Clean CCS net income ¹	2,488	3,728	3,863	1,931	3,35

¹ Attributable to stockholders of the parent



Operating Result

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	2017	2018	2019	2020	2021
S Operating Result	3,273	4,804	4,573	2,287	4,346
Exploration & Production	1,674	3,224	2,845	7	1,814
Refining & Marketing	1,533	1,335	1,501	1,454	2,041
Gas & Power	220	360	282	718	781
Corporate and Other	-74	-87	-89	-84	-87
Consolidation	-80	-28	34	193	-203
Result	3,270	5,213	4,245	1,467	3,709
Exploration & Production	1,661	3,531	2,589	-985	1,660
Refining & Marketing	1,681	1,385	1,475	1,060	2,663
Gas & Power	86	286	438	1,257	-253
Corporate and Other	-76	-106	-156	-105	-99
Consolidation	-82	116	-102	240	-263
	Exploration & Production Refining & Marketing Gas & Power Corporate and Other Consolidation Result Exploration & Production Refining & Marketing Gas & Power Corporate and Other	Exploration & Production 1,674 Refining & Marketing 1,533 Gas & Power 220 Corporate and Other -74 Consolidation -80 Result 3,270 Exploration & Production 1,661 Refining & Marketing 1,681 Gas & Power 86 Corporate and Other -76	S Operating Result 3,273 4,804 Exploration & Production 1,674 3,224 Refining & Marketing 1,533 1,335 Gas & Power 220 360 Corporate and Other -74 -87 Consolidation -80 -28 Result 3,270 5,213 Exploration & Production 1,661 3,531 Refining & Marketing 1,681 1,385 Gas & Power 86 286 Corporate and Other -76 -106	S Operating Result 3,273 4,804 4,573 Exploration & Production 1,674 3,224 2,845 Refining & Marketing 1,533 1,335 1,501 Gas & Power 220 360 282 Corporate and Other -74 -87 -89 Consolidation -80 -28 34 Result 3,270 5,213 4,245 Exploration & Production 1,661 3,531 2,589 Refining & Marketing 1,681 1,385 1,475 Gas & Power 86 286 438 Corporate and Other -76 -106 -156	S Operating Result 3,273 4,804 4,573 2,287 Exploration & Production 1,674 3,224 2,845 7 Refining & Marketing 1,533 1,335 1,501 1,454 Gas & Power 220 360 282 718 Corporate and Other -74 -87 -89 -84 Consolidation -80 -28 34 193 Result 3,270 5,213 4,245 1,467 Exploration & Production 1,661 3,531 2,589 -985 Refining & Marketing 1,681 1,385 1,475 1,060 Gas & Power 86 286 438 1,257 Corporate and Other -76 -106 -156 -105

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Key financial indicators (consolidated) – restated¹

in RON mn	2017	2018	2019	2020	2021	Q1/21	Q2/21	Q3/21	Q4/21
Sales	19,435	22,523	25,485	19,717	26,011	4,861	5,264	6,920	8,965
Clean CCS Operating Result	3,273	4,804	4,573	2,287	4,346	653	851	1,341	1,500
Operating Result ²	3,270	5,213	4,245	1,467	3,709	707	531	978	1,493
Operating result before depreciation	6,854	8,085	7,879	5,145	7,209	1,530	1,393	1,902	2,384
Clean CCS net income attributable to stockholders	2,488	3,728	3,863	1,931	3,353	520	675	998	1,160
Net income attributable to stockholders	2,491	4,078	3,635	1,291	2,864	573	406	696	1,188
Cash flow from operating activities	5,954	7,385	6,803	5,556	6,997	1,152	1,510	2,317	2,018
Free cash flow after dividends	2,666	2,002	1,730	652	3,003	424	-423	1,764	1,239
Non-current assets	33,727	33,549	34,933	34,505	32,655	33,990	33,852	33,350	32,655
Total equity	28,421	31,368	33,501	33,071	34,214	33,627	32,352	33,030	34,214
Net debt / (cash)	-2,897	-4,891	-5,982	-6,486	-9,391	-6,881	-6,474	-8,173	-9,391
CAPEX	2,969	4,289	4,225	3,206	2,821	571	637	620	994
Gearing ratio	n.m.								
Clean CCS EPS (RON)	0.0439	0.0658	0.0682	0.0341	0.0592	0.0092	0.0119	0.0176	0.0205
EPS (RON)	0.0440	0.0720	0.0642	0.0228	0.0506	0.0101	0.0072	0.0123	0.0210
Clean CCS ROACE	10%	14%	14%	6%	13%	6%	7%	10%	13%
Payout ratio	45%	38%	48%	136%	67%				
Dividend per share (gross, RON)	0.0200	0.0270	0.031	0.031	0.0341				
Employees at the end of the period	13,790	13,201	12,347	10,761	7,973	9,224	8,747	8,205	7,973
NBR rates	2017	2018	2019	2020	2021	Q1/21	Q2/21	Q3/21	Q4/21
EUR/RON average	4.57	4.65	4.75	4.84	4.92	4.88	4.92	4.93	4.95
USD/RON average	4.05	3.94	4.24	4.24	4.16	4.05	4.09	4.18	4.33

¹ Subject to approval by the Supervisory Board and the General Meeting of Shareholders; ² Specific Upstream taxes in Romania for 2019 amounted to RON 1,227 mn, representing 13.5% of total Upstream hydrocarbon revenues (offshore gas specific taxes account for ~23% of upstream offshore gas revenues), and include royalties (RON 707 mn), supplementary oil and gas taxation (RON 473 mn) and 2% ANRE contribution for gas production activities (RON 47 mn). For 2019, the 2% ANRE contribution for gas supply and electricity production and supply activities was in amount of RON 45 mn. Specific Upstream taxes in Romania for 2020 amounted to RON 860 mn, representing 14.8% of total Upstream hydrocarbon revenues (offshore gas specific taxes account for ~23% of upstream offshore gas revenues), and include royalties (RON 530 mn) and supplementary oil and gas taxation (RON 330 mn). Specific Upstream taxes in Romania for 2021 amounted to RON 1,986 mn, representing 21.9% of total upstream hydrocarbon revenues (offshore gas specific taxes account for ~51% of upstream offshore gas revenues), and include royalties (RON 902 mn) and supplementary oil and gas taxation (RON 1,084 mn). For Q4/21 standalone, offshore gas specific taxation rate reached 78% of upstream offshore gas revenues.



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Financial calendar 2022

April 27: Annual General Meeting of Shareholders

April 29: Q1 2022 results

July 28: Q2 2022 results

October 28: Q3 2022 results

