

# OMV Petrom Group

## **2016 Overview and 2017 Outlook**

General Meeting of Shareholders  
April 25, 2017

**Mariana Gheorghe, CEO**



**OMV Petrom**

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<b>1</b>	<b>Operational highlights 2016</b>
<b>2</b>	<b>Outlook 2017</b>
<b>3</b>	<b>Strategy Update 2021+</b>



# Romanian macroeconomic and fiscal environment

## Macroeconomic environment

- ▶ **2016 GDP growth**<sup>1</sup>: 4.8% yoy
- ▶ **CPI annual inflation**: -0.5% end-Dec; 12-month average: -1.5%
- ▶ **Budget balance**: -2.4% of GDP end Dec 2016
- ▶ **FDI**: EUR 3.9 bn in 2016, 33% higher yoy
- ▶ **Investment grade rating**: BBB- (S&P and Fitch), Baa3 (Moody's)
- ▶ **Demand in 2016 yoy**: Fuels<sup>2</sup> 5%; Gas<sup>3</sup> 3%; Power<sup>4</sup> 1%



## Fiscal framework

- ▶ **Supplementary taxation**<sup>5</sup> extended until end-2017
- ▶ **Tax on constructions** eliminated starting January 1, 2017
- ▶ Engagement with stakeholders on **Upstream taxation and regulatory framework**

<sup>1</sup> Romanian National Institute of Statistics; <sup>2</sup> Fuels refer only to retail diesel and gasoline; <sup>3</sup> According to company estimates; <sup>4</sup> According to preliminary data available from the grid operator; <sup>5</sup> Introduced at the beginning of 2013 simultaneously with the start of gas price liberalization



# Key messages 2016



- ▶ Free cash flow at RON 1.6 bn, due to investment prioritization and strict cost discipline
- ▶ Clean CCS EBIT at RON 1.7 bn; higher Downstream contribution
- ▶ OMV Petrom's Free Float increased to 15.8%; GDRs traded on the London Stock Exchange since October 2016
- ▶ Dividend proposal: RON 0.015/share<sup>1</sup>



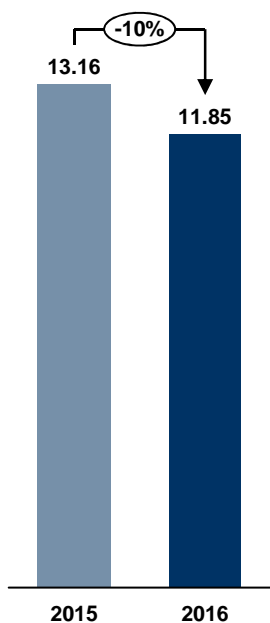
- ▶ Upstream: daily hydrocarbon production decline offset by significant cost savings
- ▶ Downstream Oil: higher retail sales volumes offset by weaker refining margins
- ▶ Downstream Gas: good overall performance
- ▶ 2016 LTIR<sup>2</sup> at 0.20

<sup>1</sup> Executive Board's proposal subject to approvals of the Annual General Meeting of Shareholders; <sup>2</sup> Lost time injury rate (employees and contractors) for OMV Petrom Group excluding Kazakhstan

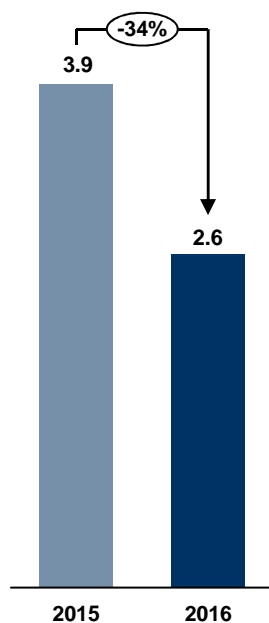


# Strong execution of efficiency plans

**Upstream**  
OPEX in USD/boe



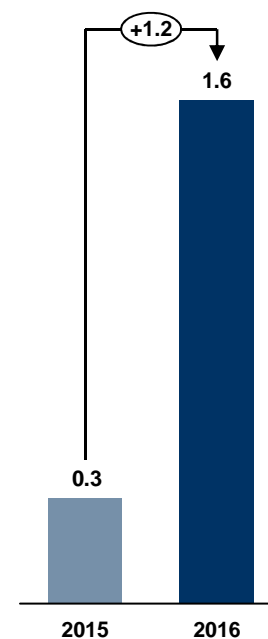
**CAPEX**  
RON bn



**Operating cost savings**  
RON mn



**FCF<sup>1</sup>**  
RON bn



<sup>1</sup> Free Cash Flow before repayment of loans and dividend payments

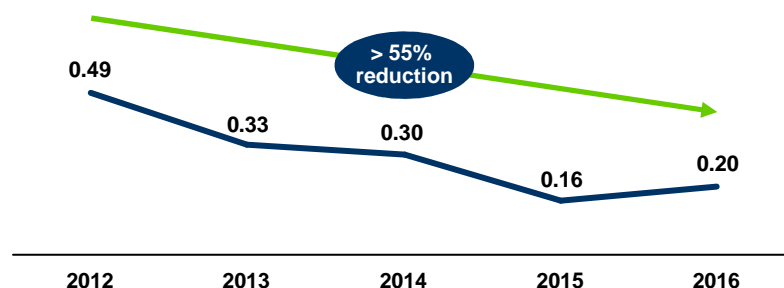


# Focused on safeguarding our employees and the environment

## Improved LTIR<sup>1</sup> in 2016 vs. 2012

- ▶ Offshore operations: more than 2 years without LTI<sup>2</sup>
- ▶ Downstream Oil LTIR: 0.09

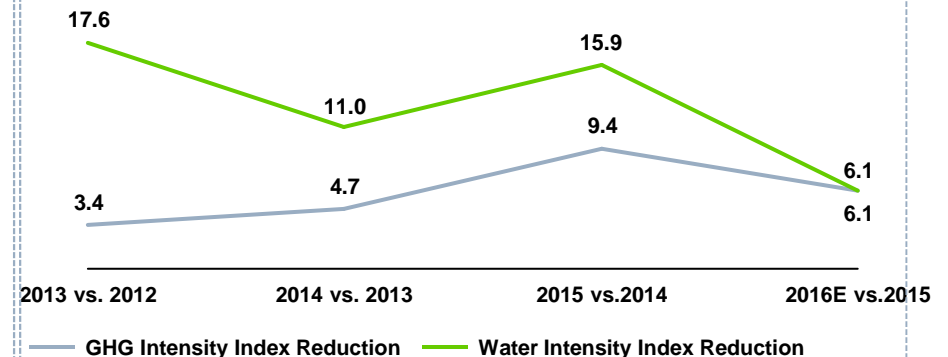
### LTIR



## Significant reduction of GHG<sup>3</sup> and Water Intensity

- ▶ GHG and Water Intensity Indices reduced by ~6% in 2016<sup>4</sup> vs. 2015
- ▶ Downstream Oil achieved the greatest GHG reduction: -24% in 2016<sup>4</sup> vs. 2012
- ▶ 31 G2P/CHP<sup>5</sup> units burning well gas met more than 50% of Upstream onshore electricity demand in 2016

## Reduction of GHG and Water Intensity Indices 2012 – 2016<sup>4</sup> (%)



<sup>1</sup> Lost time injury rate (employees and contractors) for OMV Petrom Group, excluding Kazakhstan; <sup>2</sup> Lost time injury; <sup>3</sup> Greenhouse gases; <sup>4</sup> Preliminary figures for 2016; <sup>5</sup> Gas to power/Combined heat and power



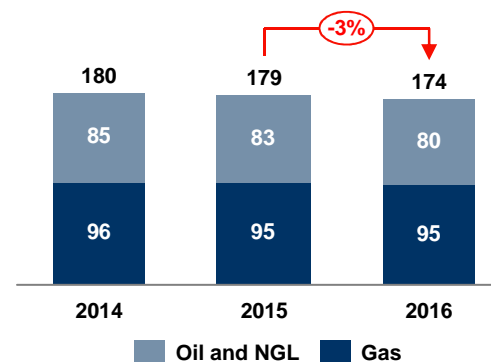
# Upstream – Improved efficiency

## Production decline below upper limit guidance

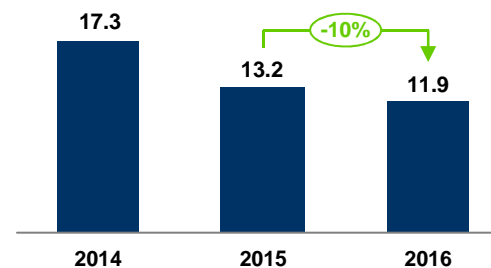
### Key drivers 2016 vs. 2015

- ▶ OPEX, in USD/boe terms, -10%, as efficiency plans delivered lower services, personnel and materials costs
- ▶ Total Upstream production -3%, due to:
  - ▶ surface facility works in Totea Deep
  - ▶ partially compensated by Lebada East NAG

### Hydrocarbon production (kboe/d)



### OPEX (USD/boe)

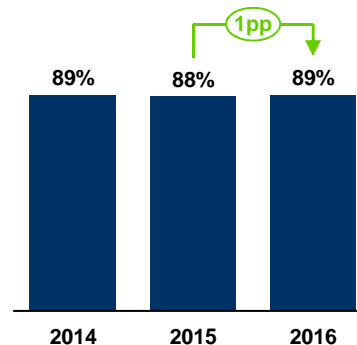


# Downstream – Mixed operational performance

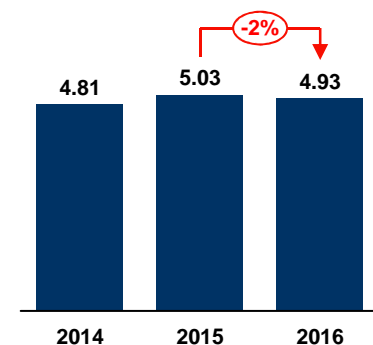
## Key drivers 2016 vs. 2015

- ↑
  - ▶ Growth in retail sales of +4%<sup>1</sup>
  - ▶ Higher net electrical output despite unplanned outage of Brazi power plant
- ↓
  - ▶ Refined product sales down reflecting lower export sales
  - ▶ Lower gas sales volumes

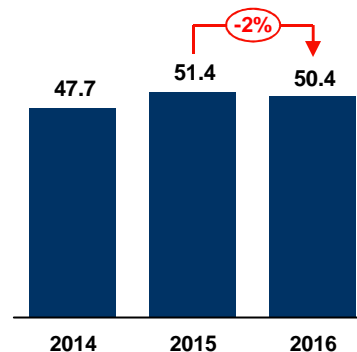
Refinery utilization rate (%)



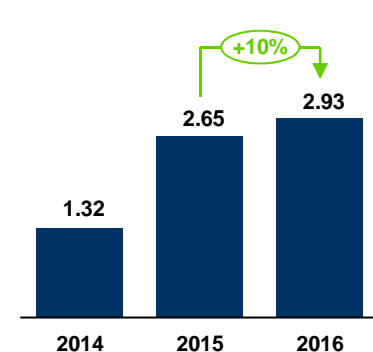
Refined product sales volumes (mn t)



Gas sales volumes (TWh)



Net electrical output (TWh)



<sup>1</sup> Like-for- like: until end-2015 figures also reflected wholesales in the Republic of Moldova





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**1**    **Operational highlights 2016**

**2**    **Outlook 2017**

**3**    **Strategy Update 2021+**



# Outlook 2017

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## Assumptions

- ▶ **Brent** at USD 55/bbl
- ▶ **Refining** margins to decline
- ▶ **Fuel** demand on an upward trend
- ▶ **Gas** demand broadly flat; high competition and margin pressure
- ▶ **Power** demand relatively stable; positive average spark spreads

## Targets

- ▶ **Production** decline up to 3% yoy
- ▶ **CAPEX** budget increased to EUR 0.8 bn (~85% in Upstream)
- ▶ Positive **FCF** after dividends
- ▶ Strong **balance sheet** maintained
- ▶ Attractive **dividend**



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# OMV Petrom Strategy Update 2021+

**Sustainable access to energy for everyday modern life**

**Leading integrated regional player**

**Committed to enhance customer experience**

**Regional growth leveraging Romanian expertise**

**Ensure profitability while maintaining a strong balance sheet and offering attractive shareholder returns**



## **Enhancing competitiveness in the existing portfolio**

- ▶ Continue Operational Excellence
- ▶ Capture the highest integrated operational value
- ▶ Maximize economic recovery from Upstream current assets
- ▶ Streamline producing assets portfolio
- ▶ Optimize business portfolio



## **Developing growth options**

- ▶ Mature Neptun resources\*
- ▶ Rejuvenate exploration portfolio
- ▶ Enhance offer and customer experience
- ▶ Explore value-adding opportunities for gas
- ▶ Explore technological opportunities capitalizing on skills and assets



## **Regional expansion**

- ▶ Develop opportunities for regional expansion in Upstream
- ▶ Become regional gas player
- ▶ Enhance offer and brand perception by customers within the region



**People and Organizational Culture**



**Sustainability**

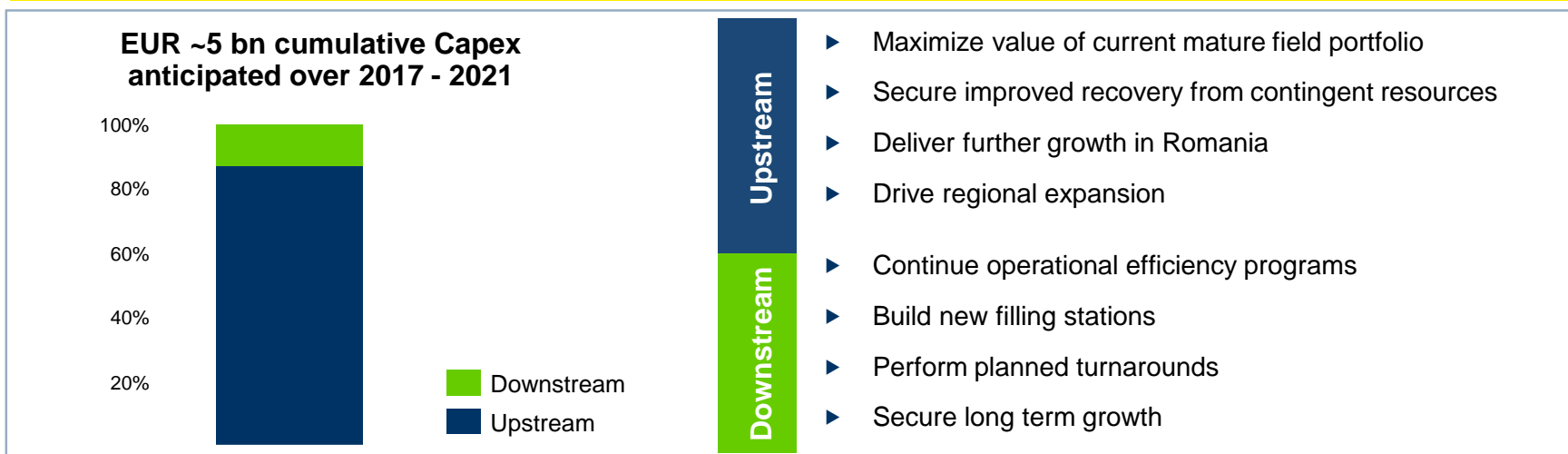


**Technology and Innovation**

\* Development subject to confirmation of commercial viability



# 2021 Clear targets sustained by high investments



**RRR<sup>1</sup>**  
100% by 2021

**CAPEX**  
EUR ~1 bn p.a.

**Clean CCS ROACE<sup>3</sup>**  
> 10% by 2021

**FCF<sup>2</sup> after dividend**  
Positive for the majority of the period

**Gearing**  
Maintain a strong balance sheet

**Dividend**  
Attractive returns

<sup>1</sup> Reserves Replacement Rate; <sup>2</sup> Free Cash Flow; <sup>3</sup> Clean Current Cost of Supply Return on Average Capital Employed



# Dividend considerations

**Commitment to deliver a competitive shareholder return by paying an attractive dividend**

## Considerations

Earnings

Oil & Gas prices

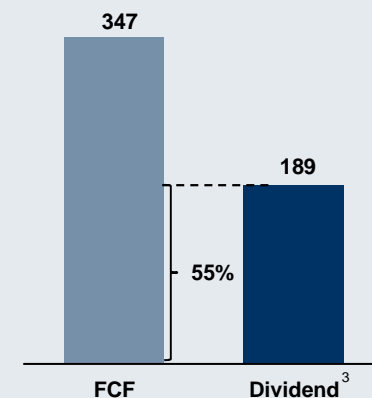
CAPEX

FCF and Balance sheet

- ▶ Stress tested forecasts under various pricing points and FX assumptions
- ▶ Upcoming CAPEX
- ▶ FCF<sup>1</sup> generation, cash buffer
- ▶ Debt structure, potential acquisitions

**2016 DPS<sup>2</sup> proposal: RON 0.015**

EUR mn



**EUR ~900 mn returned to shareholders over 2012-2015**

**Confidence on 2021+ plan allows improved visibility toward shareholder returns**

<sup>1</sup> Free Cash Flow; <sup>2</sup> Dividend per share; <sup>3</sup> Proposal subject to approval of the Annual General Meeting of Shareholders



# Our path to long-term success

