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### **Contents**

At a glance

Strategy Update 2021+

Q3/17 results review

Outlook 2017

Appendix

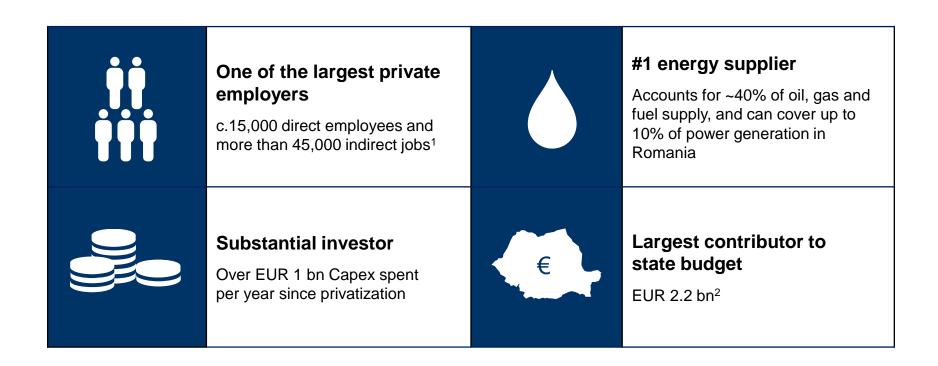
All figures throughout this presentation refer to OMV Petrom Group (herein after also referred to as "the Group"), unless otherwise stated. The financials represent OMV Petrom Group's consolidated results prepared according to IFRS (Q3/17 financials are unaudited). The financials are expressed in RON mn and rounded to closest integer value, so minor differences may result upon reconciliation. Starting January 2017, OMV Petrom's Consolidated Income Statement has been restructured in line with industry best practice in order to better reflect the operations of the Group and enhance transparency for investors. For more information, please see OMV Petrom's Investor News published on April 6, 2017, which can be found on the company's website <a href="https://www.omvpetrom.com">www.omvpetrom.com</a>, section OMV PetromyInvestor RelationsyInvestor News/Investor News 2017.







## We are the leading industrial company in Romania



All data refers to 2016





<sup>1</sup> Source: internal data and analysis; 2 Includes: profit tax, royalties, employer social contributions, excises incl. custom duties, VAT, employee related taxes, other direct and indirect taxes paid to Romanian State

## Operating in the integrated oil and gas sector



### **Upstream**

### Romania



- 3.66 mn toe/yr crude oil and NGL
- 5.25 bcm/yr gas
- 582 mn boe proven reserves (~10 yrs of current production)

### Kazakhstan

0.36 mn toe/yr crude oil and NGL



- 0.05 bcm/yr gas
- 24 mn boe proven reserves



### **Downstream Oil**

Petrobrazi refinery, 4.5 mn t/yr capacity



- 783 filling stations, operated via 2 brands:
   Petrom (479, Romania, Moldova) and
   OMV (304, Romania, Bulgaria, Serbia)
- 2.6 mn t retail sales



### **Downstream Gas**

- Gas sales 4.6 bcm/yr, meeting up to ~40% of Romania's demand
- Brazi gas-fired power plant (860 MW)

All data refers to 2016

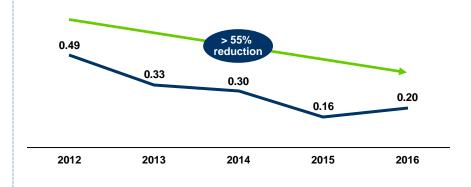


## Focused on safeguarding our employees and the environment

### Improved LTIR<sup>1</sup> in 2016 vs. 2012

- Offshore operations: more than 2 years without LTI<sup>2</sup>
- Downstream Oil LTIR: 0.09

### **LTIR**

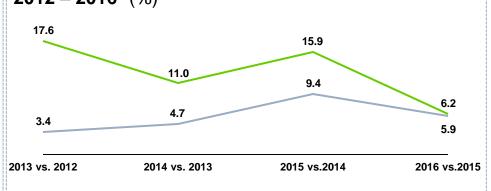


### Significant reduction of GHG<sup>3</sup> and Water Intensity

- ► GHG and Water Intensity Indices reduced by ~6% in 2016<sup>4</sup> vs. 2015
- Downstream Oil achieved the greatest GHG reduction: -23% in 2016<sup>4</sup> vs. 2012
- ▶ 31 G2P/CHP<sup>4</sup> units burning well gas met more than 50% of Upstream onshore electricity demand in 2016

## Reduction of GHG and Water Intensity Indices 2012 – 2016<sup>4</sup> (%)

GHG Intensity Index Reduction



<sup>1</sup> Lost time injury rate (employees and contractors) for OMV Petrom Group, excluding Kazakhstan; 2 Lost time injury; 3 Greenhouse gases; 4 Gas to power/Combined heat and power



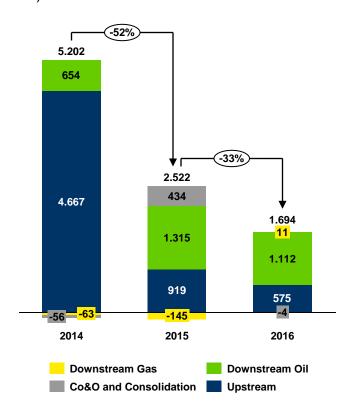


Water Intensity Index Reduction

## Proving resilience in a challenging market

### Clean CCS EBIT 2014 - 2016

(RON mn)



### Oil and Gas Price evolution (2012 - 2016)



### **Indicative Refining Margins** (2012 - 2016)<sup>1</sup>

(USD/bbl)

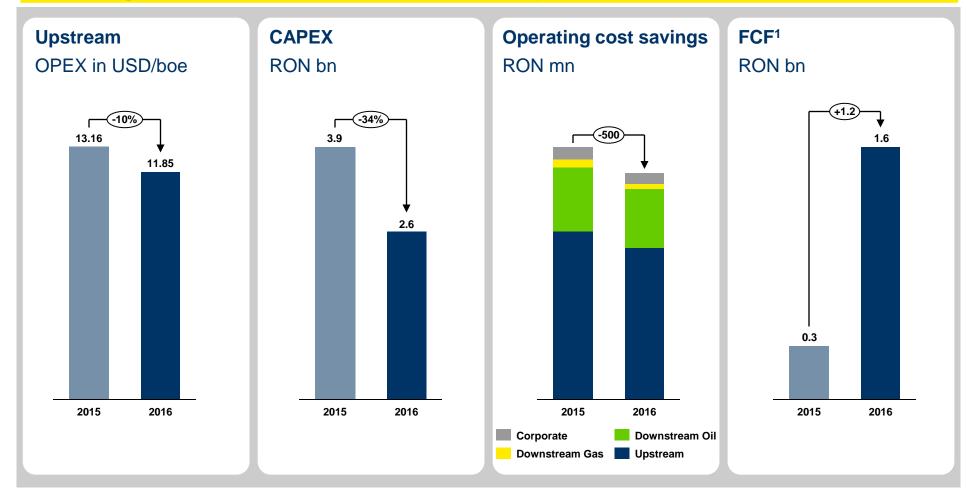


<sup>&</sup>lt;sup>1</sup> Mediterranean region





## Strong execution of efficiency plans



<sup>&</sup>lt;sup>1</sup> FCF before repayment of loans and dividend payments



## 2016 Strong financial resilience



### Profitability impacted by ongoing market backdrop

- RON 1.7 bn Clean CCS EBIT. -33% yoy
- RON 4.5 bn operating cash flow, -16% yoy
- Clean CCS EBIT margins decline partly mitigated by cost savings

### **Strengthened balance sheet**

- Switched from RON 1.3 bn net debt at end 2015 to RON 0.2 bn net cash at end 2016
- FCF after dividends improved to RON 1.6 bn in 2016 vs. RON (0.3) bn in 2015
- Equity ratio up 2pp to 64%

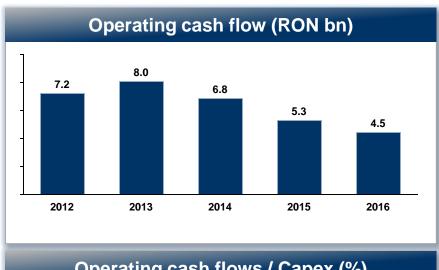
### Restoration of dividend distributions

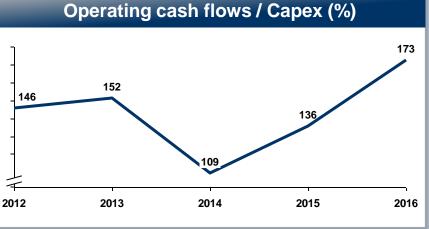
- 2016 dividend: RON 0.015/share
- Dividend yield<sup>1</sup>: 4.5%
- 2016 FCF coverage of dividends: 1.8x

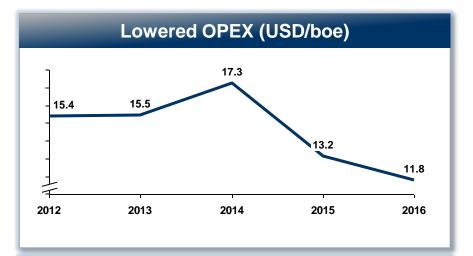
<sup>1</sup> Using a share price of RON 0.3365 as at 19 May 2016 (last cum-dividend date)



## Turning efficiency savings into cash flow...







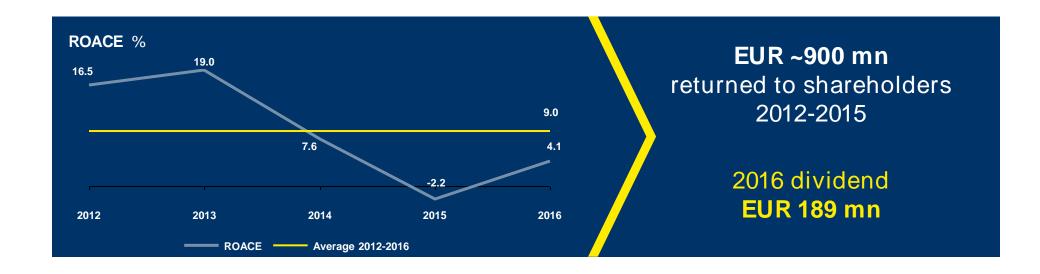




### ...and cash flow into returns to shareholders

### **Dividend Policy**

OMV Petrom is committed to deliver a competitive shareholder return through the business cycle, including paying an attractive dividend, subject always to maintaining a strong balance sheet that will enable the Company to finance its investment needs and to the shareholders' approval.





## Shareholder structure and capital market environment

### OMV Petrom S.A. shareholder structure<sup>1</sup> (%)



### Share price evolution<sup>5</sup>



#### **Share information**

Bucharest Stock Exchange Symbol	SNP	
Ordinary shares outstanding	56,644,108,335	
London Stock Exchange Symbol	PETB (GDR)	
Initial GDRs <sup>6</sup> issued	2,492,328	
GDRs outstanding as at end-Oct 2017	1,034,421	

<sup>1</sup> As of September 30, 2017; 2 Shareholder since December 2004; 3 As of October 31, 2017; 4 Premium tier on the Bucharest Stock Exchange and main market on the London Stock Exchange;



<sup>&</sup>lt;sup>5</sup> Rebased quotations on Bucharest Stock Exchange; <sup>6</sup> 1 GDR = 150 ordinary shares





### **Our vision**

Leading integrated regional player

**Committed to enhance** customer experience

Regional growth leveraging Romanian expertise

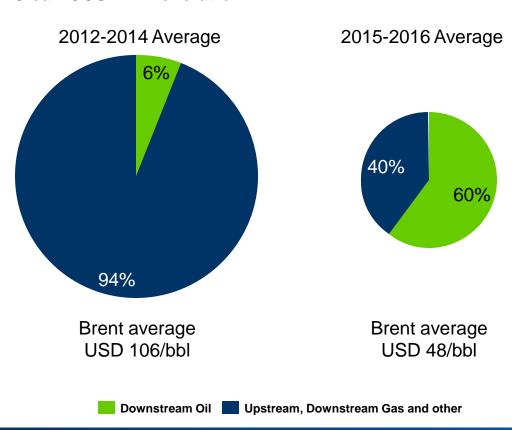
Sustainable access to energy for everyday modern life



## Proven history of integration delivering value

### Changes in performance contribution reflect market dynamics

### Clean CCS EBIT evolution



- Synergies and earnings resilience delivered in depressed oil price environment
- Downstream Oil clean CCS EBIT in 2016 up ~3x vs. EUR 85 mn in 2013

## Strong track record of capital management

**Performance 2012 - 2016** 

#### **UPSTREAM**

#### **DOWNSTREAM**

Improved operational efficiency

**OPEX** reduced from USD 15/boe to USD 12/boe

Limited production decline to ~4.7%1 while CAPEX reduced by 45%1

Refinery utilization rate increased from 73% to 89%

Indicative refinery margins improved from USD -1.4/bbl to USD 7.0/bbl2

FCF<sup>3</sup> average for the period of **EUR 375 mn** 

> Gearing maintained below 10%

Delivered on significant projects

Neptun block **Totea Deep** exploration

Modernization of Petrobrazi refinery

860MW Brazi power plant on stream



¹ 2016 vs. 2012; ² Of which modernization of Petrobrazi refinery contributed USD ~5.0/bbl; ³ Free Cash Flow



## 2021+ Centered around three key pillars



Enhancing competitiveness in the existing portfolio



Developing growth options



Regional expansion



\$ Commitment to deliver attractive shareholder returns



# Exploiting potential in existing upstream field portfolio

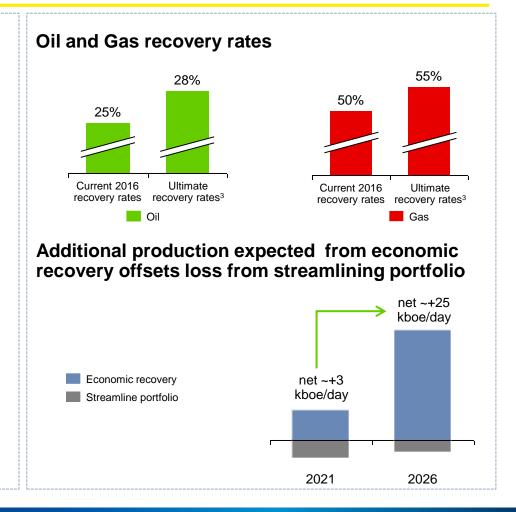


### **Maximize economic recovery**

- Mature contingent resources through:
  - infill drilling campaigns
  - selected field redevelopment programs
- Adding ~150 mn boe¹ reserves from existing fields
- Leading to improved ultimate recovery rates
- Key contributor to RRR<sup>2</sup> target

### Streamline portfolio

- Simplify footprint and reduce complexity
- Expect production loss of up to 6 kboe/day from 2018



<sup>&</sup>lt;sup>1</sup> Life of field; <sup>2</sup> Reserves Replacement Rate; <sup>3</sup> Life of field including strategic ambitions





## Relentless pursuit of operating efficiencies



### **Upstream**

- Focus on the most profitable barrels
- ▶ Commitment to operational excellence
- ▶ Further reduction of unit costs
- Modernization and simplification of installations and facilities

### **Downstream**

- ▶ Capturing of highest integrated operational value
- Maximization of availability and utilization of downstream plants
- ▶ Further improvement of the refinery operations to international benchmarks
- ▶ Increase in throughput per filling station

### Group

- ► Focus on value over volume
- Ongoing corporate SG&A¹ savings
- Agile and efficient organization
- Technology driven initiatives

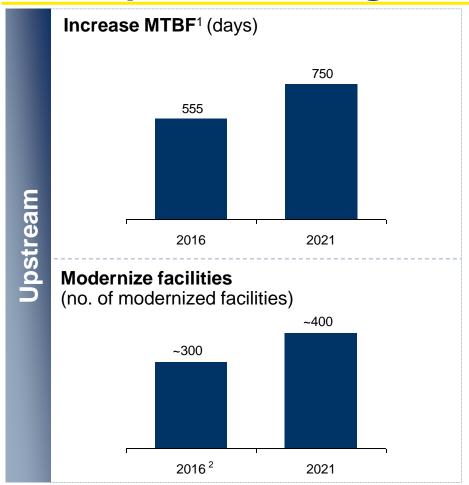


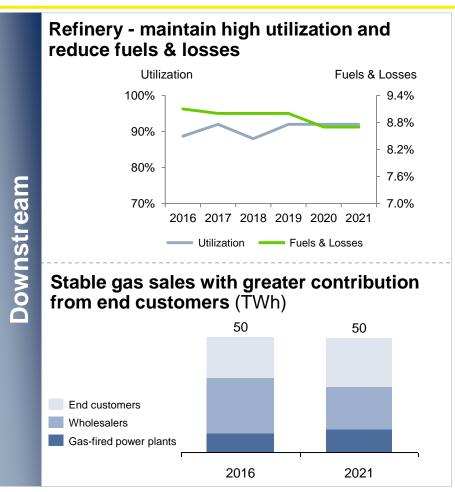


<sup>&</sup>lt;sup>1</sup> Selling, General and Administration Expenses

## Clear operational targets set











<sup>&</sup>lt;sup>1</sup> Mean time between failures; <sup>2</sup> Total number of facilities modernized by 2016

## Technology enabling efficiency progression







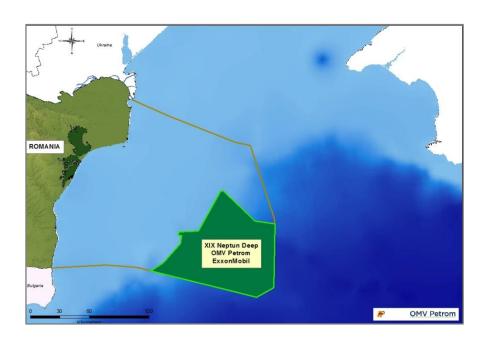


Upstream	<ul> <li>Digital Oil Field – well automation and online condition monitoring</li> <li>Drones used for aerial photogrammetry, imaging or videos</li> </ul>		Automated processes and optimized predictive
Downstream	➤ Predictive Analytics – electronic coordination and management of the maintenance and operations processes	maintenance	
	<ul> <li>Smart Aps and Price &amp; Portfolio Optimisation – automated self-service interface for customers and partners</li> </ul>		Automated data processing
Group	► Digitalized and automated processes		Efficient and agile organization



## **Mature Neptun Deep opportunity**





- ► OMV Petrom (50%), ExxonMobil (50%, Operator)
- ► First exploration drilling campaign in 2011 2012
  - ▶ Domino-1 well gas discovery: a play opener
- ▶ Two seismic acquisition campaigns: 2009; 2012 2013
- Second exploration drilling campaign 2014 2016
  - Seven wells drilled; most of them encountered gas
  - Successful well test of Domino structure
- Continuing engineering activities
- Committed to assess commercial viability based on encouraging results
- Potential FID H2/18<sup>1</sup>
- ▶ Key contributor to RRR² target¹

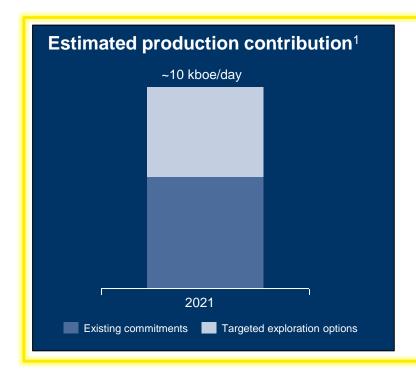




<sup>&</sup>lt;sup>1</sup> If commercially viable; <sup>2</sup> Reserves Replacement Rate

## Rejuvenated exploration portfolio in Romania





▶ Continue to unlock deep onshore opportunities in existing licenses

Participate in new licensing rounds

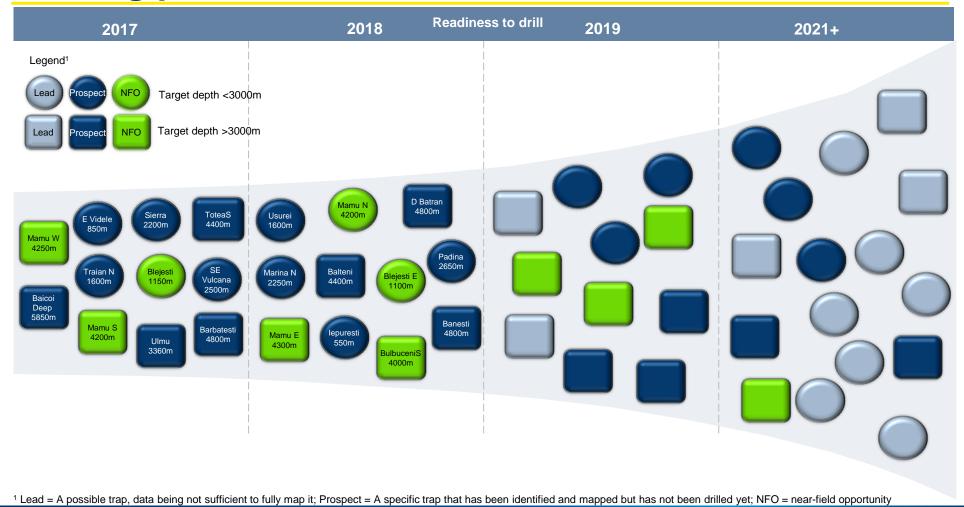
▶ Contribution to RRR² target depending on timing and results of the new licensing rounds



<sup>&</sup>lt;sup>1</sup> Risked production; <sup>2</sup> Reserves Replacement Rate

## Strong near-field and exploration opportunities in existing portfolio onshore and shallow offshore









## Capture downstream opportunities









## Increase integrated value through refining and retail investments

- Polyfuel project to upgrade production mix (operative 2019)
- Invest in new retail stations in high traffic areas

## Conclude modernization of fuel storage network

► Finalise last depot modernization in 2018

Explore value-adding opportunities for gas

Explore technological opportunities capitalizing on skills and assets

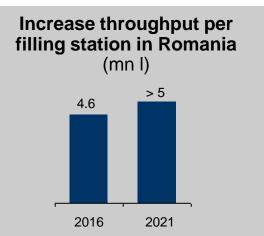


## **Enhance offer and customer experience**



Downstream Oil











**Innovation and partnerships** to strengthen Petrom and OMV brand positioning

Downstream Gas

**Develop partnerships** 

**Expanding domestic** reach

**Product innovation** 

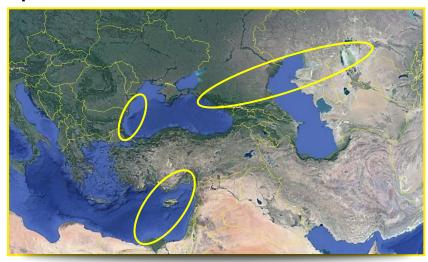


## Regional expansion to complement portfolio



### Leverage our local know-how

### **Upstream**



- Capture synergies with existing operations
- ~80 mn boe reserves targeted from near-term acquisitions
- Prioritise Caspian and Western Black Sea

### **Downstream Gas**



- Diversify sales channels for current production (subject to interconnectors development)
- Grow regionally with Neptun¹ volumes monetization

<sup>1</sup> If commercially viable

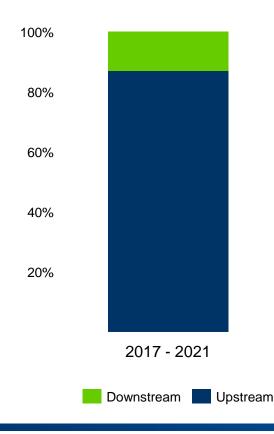


### Portfolio investments



### EUR ~5 bn cumulative Capex anticipated over 2017 - 2021

### **Cumulative Capex allocation**



### **Upstream portfolio**

- Maximize value of current mature field portfolio
- Secure improved recovery from contingent resources
- Deliver further growth in Romania
- Drive regional expansion

### **Downstream portfolio**

- Continue operational efficiency programs
- Build new filling stations
- Perform planned turnarounds
- Secure long term growth





# Success built on three core strategic enablers







People and Organizational Culture
We are the energy



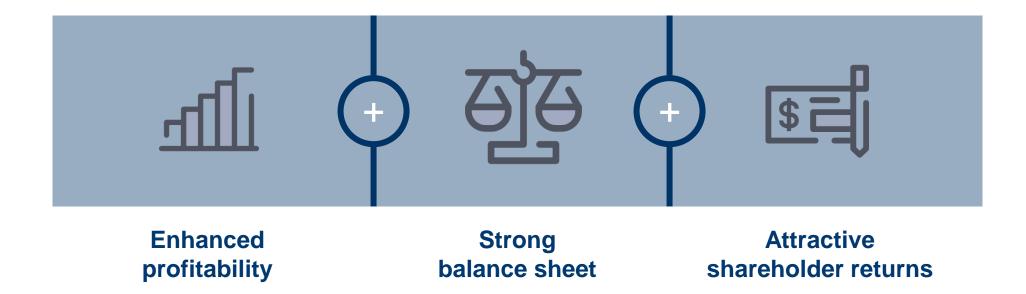
Sustainability
Respect the future



Technology and Innovation
Innovate for the future



## Generate positive outcomes for shareholders





## 2021 Clear, robust targets

RRR<sup>1</sup> 100% by 2021 **CAPEX** EUR ~1 bn p.a. FCF<sup>2</sup> after dividends Positive for majority of period

Clean CCS ROACE<sup>3</sup> > 10% by 2021 Gearing Maintain a strong balance sheet **Dividend** Attractive returns

<sup>1</sup> Reserves Replacement Rate; <sup>2</sup> Free Cash Flow; <sup>3</sup> Clean Current Cost of Supply Return on Average Capital Employed

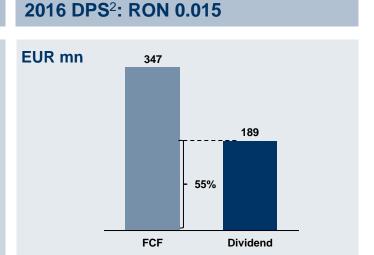


## **Dividend considerations**



Commitment to deliver a competitive shareholder return by paying an attractive dividend

### **Considerations Earnings** Stress tested forecasts under various pricing points and FX assumptions Oil & Gas prices ▶ Upcoming CAPEX **CAPEX** ► FCF¹ generation, cash buffer Debt structure, potential acquisitions FCF and Balance sheet



EUR ~900 mn returned to shareholders over 2012-2015 Confidence on 2021+ plan allows improved visibility toward shareholder returns





<sup>&</sup>lt;sup>1</sup> Free Cash Flow; <sup>2</sup> Dividend per share

## Our path to long-term success

Solid Foundation +

- Integrated business model delivers value through the cycle
- Strong track record of capital management
- Strong cash generation

**Vision** 

sustainable access

everyday modern

Provider of

life

skills

to energy for

Capitalizing on

**OMV Petrom's** 

existing assets and

**Clear Strategy** 







- ▶ Enhance competitiveness of existing portfolio
- Develop growth options
- Expand the regional footprint

**Defined Execution** Plan

- Sustainability of reserves base
- Operational efficiency
- Value chain
- Customer experience

### **Enabled by:**

- People and Organizational Culture
- Sustainability
- Technology and Innovation

**Deliver** Sustainable Value Creation



- Attractive shareholder returns
- Improved profitability
- Strong balance sheet
- Readiness for new world of energy



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# **Key messages Q3/17**



Free cash flow of RON 959 mn

**Clean CCS Operating Result** at RON 1.04 bn

Clean CCS EPS up 76% yoy

9m/17 **LTIR** at 0.17 (9m/16: 0.23)



**Upstream:** production 166 kboe/d; OPEX 10.2 USD/boe



**Downstream Oil:** refining margins up USD 2.8/bbl yoy; retail sales volumes +7% yoy



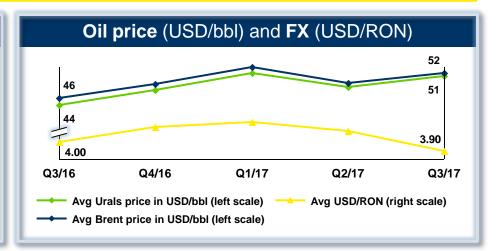
**Downstream Gas:** gas sales volumes to 3<sup>rd</sup> parties +2% yoy

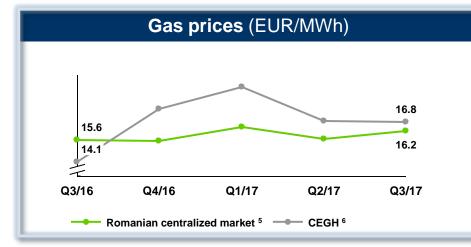


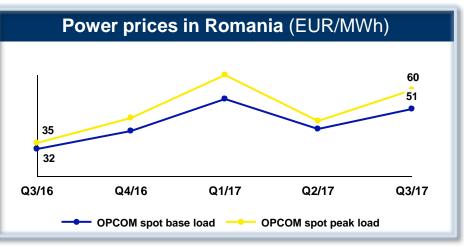
### **Economic environment**

#### Romania

- Q3/17 GDP growth<sup>1</sup>: 8.6% yoy
- Demand Q3/17 yoy: Fuels<sup>2</sup>: 9%; Gas<sup>3</sup>: (2)%; Power<sup>4</sup>: 10%
- ▶ Regulatory discussions on gas in progress
- Progress on royalty regime, for both onshore and offshore activities



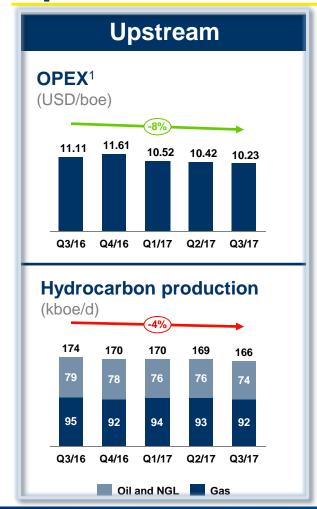




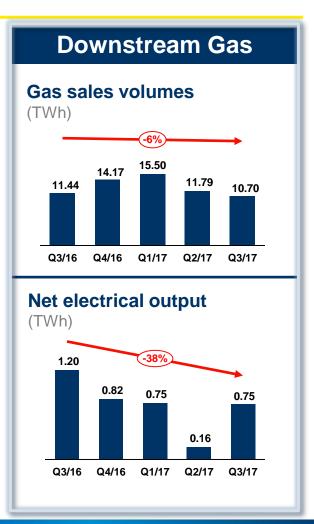
<sup>&</sup>lt;sup>1</sup> Romanian National Institute of Statistics; <sup>2</sup> Fuels refer only to retail diesel and gasoline; <sup>3</sup> According to company estimates; <sup>4</sup> According to preliminary data available from the grid operator; <sup>5</sup> Prices for Q1/17-Q3/17 are estimated by OMV Petrom based on available public information; all transactions concluded in the respective quarter irrespective of delivery period and product type; <sup>6</sup> Central European Gas Hub



### **Operational KPIs**



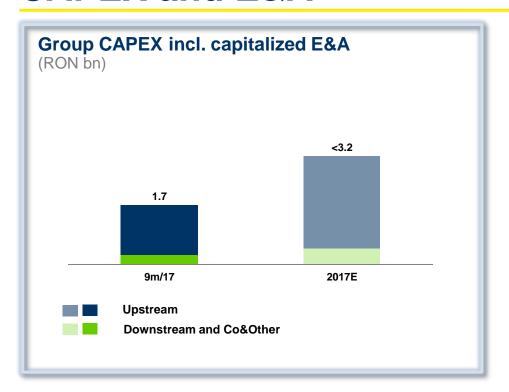




<sup>&</sup>lt;sup>1</sup> OMV Petrom aligned the production cost definition with its industry peers. Administrative expenses and selling and distribution costs are excluded from 2017 onwards. 2016 OPEX figures were re-calculated accordingly.



### **CAPEX** and **E&A**



### **CAPEX incl. capitalized E&A**

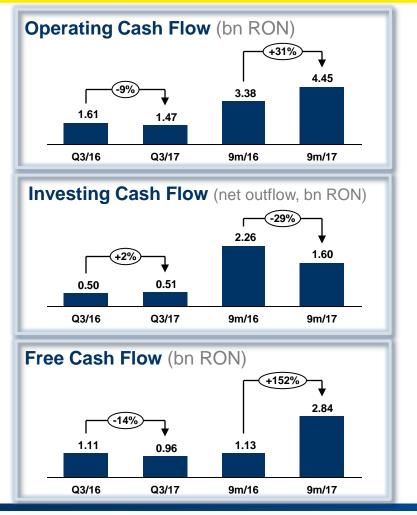
- ▶ 9m/17 at RON 1.7 bn:
  - 39 wells and sidetracks drilled
  - ▶ ~700 workovers
  - ▶ FRDs: 5 in development, 7 under appraisal
- 2017E:
  - drilling ~70 development wells and sidetracks
  - ▶ workovers ~1,000
  - selected FRDs

#### E&A

▶ Three wells spudded (thereof 2 finalized) in 9m/17



# **Cash Flow highlights**



- Q3/17 OCF<sup>1</sup> down due to unfavorable NWC<sup>2</sup> development
- 9m/17 OCF up due to higher revenues and **Operating Result**

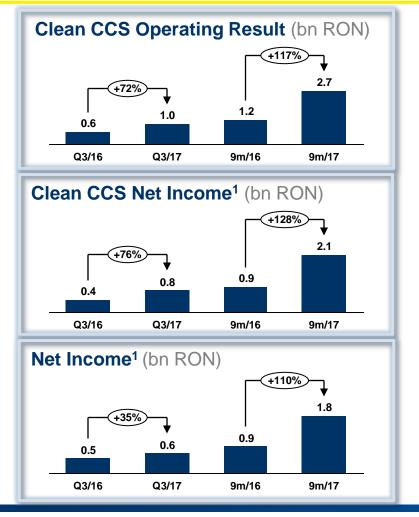
- 9m/17 CAPEX slightly lower (-5%) than in 9m/16
- 9m/16 CFI<sup>3</sup> higher due to payments related to 2015 CAPEX

- 9m/17 FCF<sup>4</sup> higher 2.5 times yoy
- Dividend payment of RON 0.8 bn included in 9m/17
- 9m/17 FCF after dividends up 78%

<sup>&</sup>lt;sup>1</sup> Operating Cash Flow; <sup>2</sup> Net Working Capital; <sup>3</sup> Investing Cash Flow; <sup>4</sup> Free Cash Flow



## **Income Statement highlights**

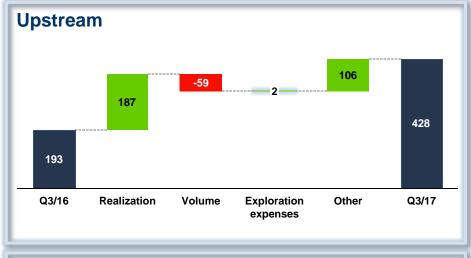


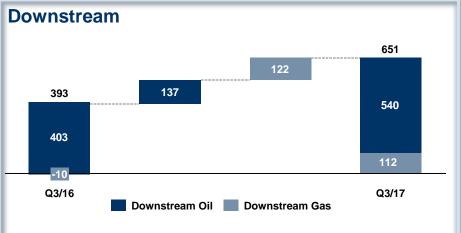
- Q3/17 Clean CCS Operating Result reflects:
  - ▶ favorable market conditions (prices, demand)
  - ▶ insurance revenues related to power segment
  - ▶ lower OPEX, offsetting lower Upstream production
- Q3/17 Clean CCS Net Income higher, however impacted by financial loss:
  - FX effect on EUR bank loans
  - ▶ Q3/16 included special income from the settlement of a legal dispute
- Q3/17 Net Income includes:
  - special charges
  - CCS effects

<sup>&</sup>lt;sup>1</sup> Attributable to stockholders of the parent



# Clean CCS Operating Result (RON mn)





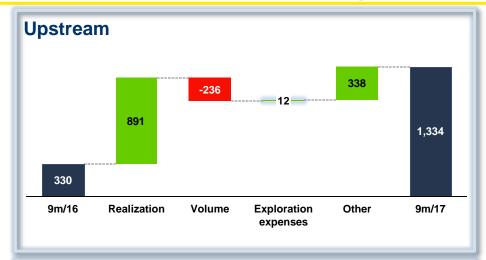
### Key drivers Q3/17 vs. Q3/16

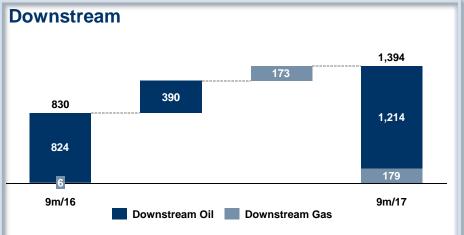
- Higher realized prices
- Decreased production costs and depreciation
- Sales volumes -3%

- Strong refining margins and retail sales
- Improved power business performance
- RON 80 mn estimated insurance revenues related to Brazi power plant



# Clean CCS Operating Result (RON mn)





### **Key drivers 9m/17 vs. 9m/16**

- ► Realized oil price +30%
- Decreased production costs and depreciation
- Group sales -3%

- Improved Downstream Oil result: favourable market (prices, demand), cost optimisation
- Improved Downstream Gas result from both power and gas (higher volumes sold)
- ► RON 152 mn estimated insurance revenues related to Brazi power plant



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### Outlook 2017

Indicators	Actual 2016	Assumptions/Targets
Brent oil price	USD 43.7/bbl	USD 52/bbl
Refining margin	USD 6.98/bbl	> USD 7/bbl
Production	174 kboe/d	~ (3)% yoy <sup>2</sup>
CAPEX	EUR 0.6 bn	< EUR 0.7 bn
FCF after dividends <sup>1</sup>	RON 1.56 bn	positive

<sup>&</sup>lt;sup>1</sup> No dividends paid in 2016; <sup>2</sup> Not including portfolio optimization initiatives



### **Sensitivities in 2017**

OMV Petrom Group main se	Operating Result impact			
Brent oil price	USD +1/bbl	EUR +20 mn		
OMV Petrom indicator refining margin	USD +1/bbl	EUR +25 mn		
Exchange rates (EUR/USD)	USD appreciation by 5 USD cents	EUR +46 mn		



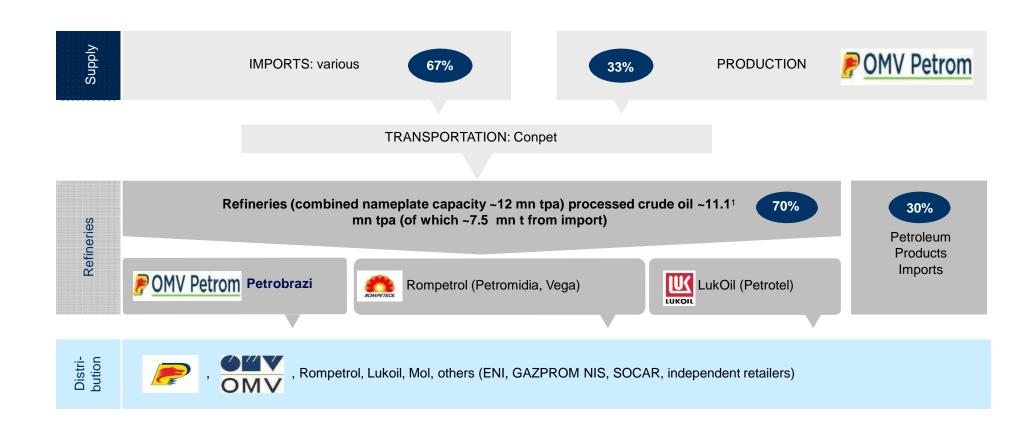
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### Romanian oil market overview in 2016



<sup>&</sup>lt;sup>1</sup> Only crude oil processed (other feedstock not included). Data source: National Institute of Statistics (INS) and OMV Petrom calculations



### **Downstream Oil market environment in 2016**

### Our operating region<sup>1</sup>

- Declining refining margins throughout 2016
- Higher oil product demand vs. 2015
- Persistent overcapacity
- Competitive fuel prices
- Long on both diesel and gasoline

#### Romania

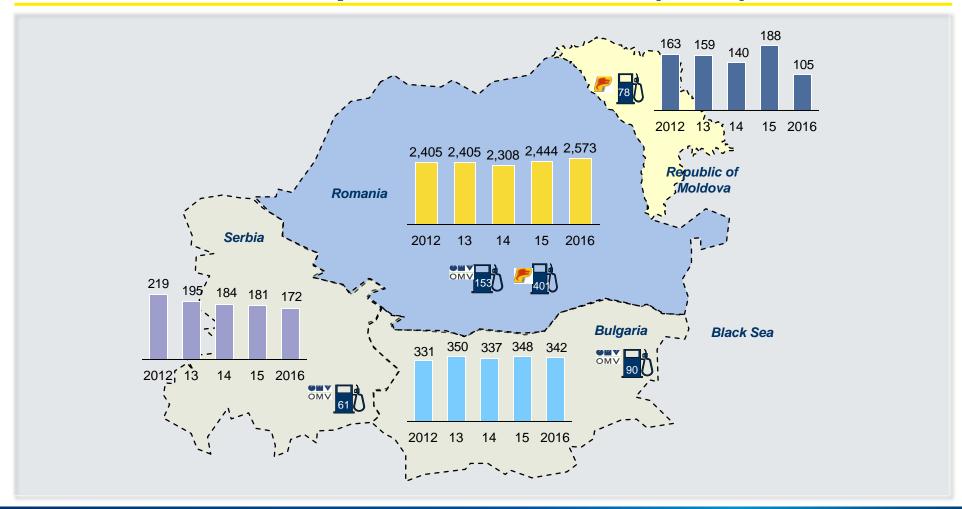
- Increased oil product demand vs. 2015
- Strong market competition
- Long on both diesel and gasoline
- Higher crude oil imports
- Compulsory stock obligation maintained



<sup>1</sup> Romania, Bulgaria, Serbia and Moldova

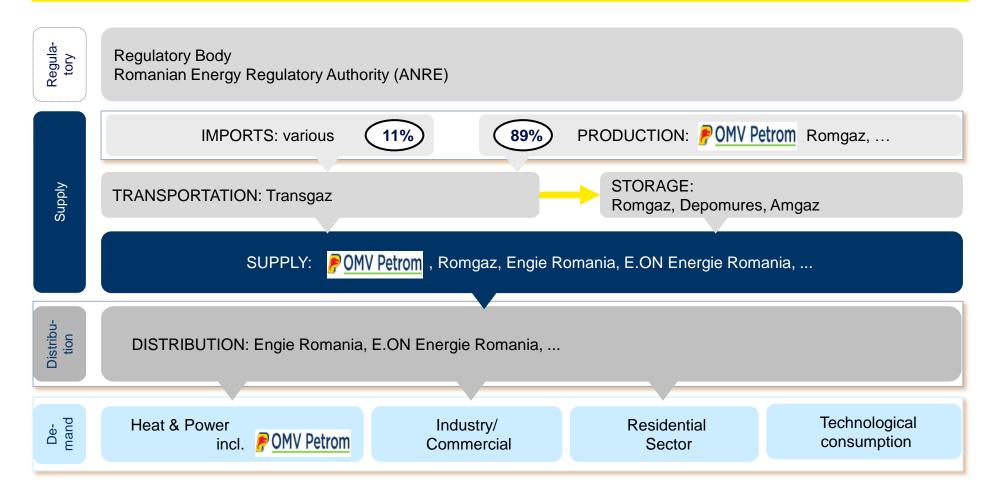


# OMV Petrom Group fuel retail sales (mn l) in 2016



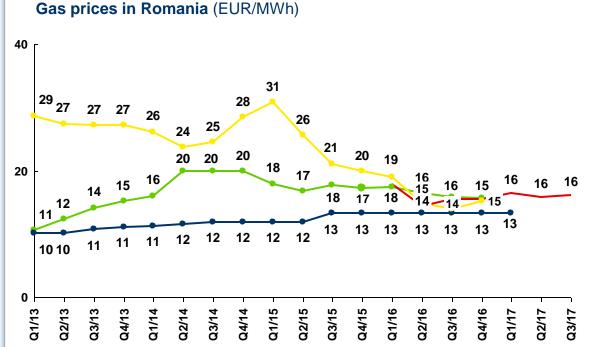


### Romanian gas market overview in 2016





## Romanian gas market liberalization



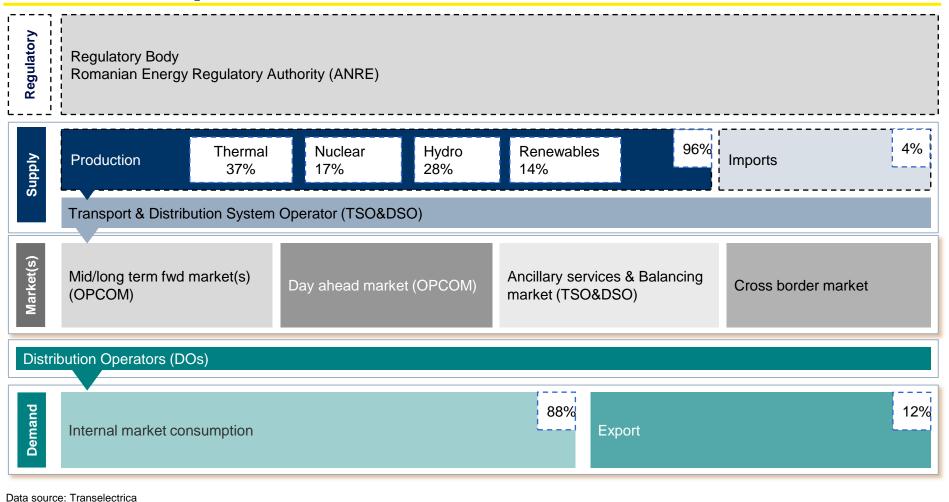
- Prices for non-households liberalized since January 2015
- ► Producer price for households liberalized since April 2017; end-price for households still regulated
- Gas producers and suppliers must sell/buy certain gas quantities via centralized market
- ➤ On the Romanian centralized market, the average gas price for transactions concluded in Q3/17 and delivery until end Q3/18 was RON 74/MWh (EUR 16/MWh)<sup>3</sup>
- ► 60% tax on net<sup>4</sup> additional revenues resulting from domestic gas price liberalization in place until end-2017

- Domestic gas price for non-households¹
- Domestic gas price for regulated households
  - Import gas price<sup>2</sup>
- Romanian centralized market gas price<sup>3</sup>
- <sup>1</sup> Chart shows the regulated price for non-households until Q4/14 and, subsequently, the average price for gas sold by producers to the suppliers of end-users in the free market as published by ANRE (latest report as of December 2016)
- <sup>2</sup> Final prices published by ANRE (latest report as of December 2016)
- <sup>3</sup> Prices starting Q1/17 represent OMV Petrom's estimates based on available public information; prices on centralized markets could include storage related tariffs in connection with the gas volumes sold/extracted from storage
- <sup>4</sup> Net of incremental royalties and upstream investments (the latter capped at 30% of the additional revenues) and considering realized gas price (with a floor of RON 72/MWh for gas volumes sold to the free sector of the market other than via centralized markets until March 31, 2017)



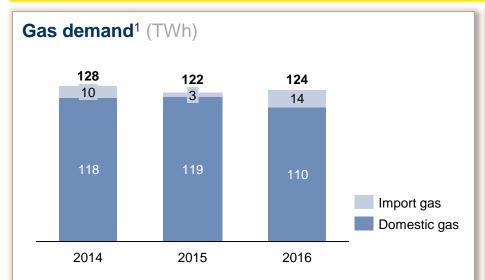


# Romanian power market overview in 2016





## Romanian gas and power markets overview in 2016



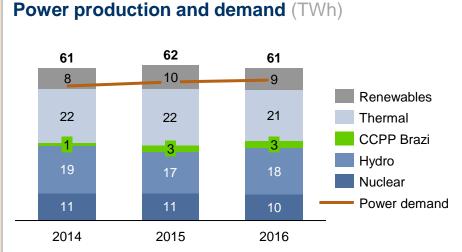
#### Gas market in 2016:

► **Demand:** +2% yoy

► **Prices** under pressure

~5x higher import volumes yoy

Slightly improved liquidity on centralized market



#### Power market in 2016:

▶ Demand: +1% yoy; production: -2% yoy

► Lower net **exports** yoy

▶ OPCOM baseload prices: -8% yoy

► Improved clean spark spreads

Data sources: ANRE, OPCOM, Transelectrica



# **Key financial indicators (consolidated)**

in RON mn	2008	2009	2010	2011	2012	2013	2014	2015	2016
Sales	20,127	16,090	18,616	22,614	26,258	24,185	21,541	18,145	16,247
EBIT <sup>1</sup>	1,205	1,620	2,986	4,936	5,662	5,958	3,338	-530	1,469
EBITD	3,875	4,109	5,797	7,766	8,514	9,313	8,145	6,231	4,933
Net income (loss)	896	833	2,190	3,759	3,946	4,824	2,100	-690	1,038
Net income (loss) attributable to stockholders	978	860	2,201	3,757	3,953	4,821	2,103	-676	1,043
Cash flow from operating activities	4,297	2,726	4,630	6,442	7,185	8,048	6,830	5,283	4,454
Non-current assets	23,320	25,940	28,459	31,022	32,777	34,560	37,243	36,020	35,129
Current assets <sup>2</sup>	5,597	4,586	6,306	5,467	5,368	5,487	5,882	5,098	6,285
Total liabilities	12,928	14,336	16,306	15,412	14,739	13,405	16,119	15,430	14,708
Total equity	15,990	16,191	18,459	21,077	23,405	26,642	27,005	25,688	26,706
Net debt / (cash)	1,253	2,614	2,299	1,955	1,711	332	890	1,286	-237
Gearing ratio	7.8	16.2	12.4	9.3	7.3	1.2	3.3	5.0	n.m.
EPS (RON)	0.0173	0.0152	0.0389	0.0663	0.0698	0.0851	0.0371	(0.0119)	0.0184
Payout ratio	-	-	46%	47%	40%	36%	30%	-	81%
Dividend per share (gross, RON)	-	-	0.0177	0.0310	0.0280	0.0308	0.0112	-	0.0150
EBITD /CAPEX	0.57	0.97	1.19	1.62	1.73	1.75	1.31	1.60	1.92
NBR rates	2008	2009	2010	2011	2012	2013	2014	2015	2016
EUR/RON average	3.680	4.238	4.211	4.238	4.457	4.419	4.444	4.445	4.490
USD/RON average	2.515	3.047	3.180	3.048	3.470	3.328	3.349	4.006	4.057
EUR/RON closing	3.986	4.228	4.285	4.320	4.429	4.485	4.482	4.525	4.541
USD/RON closing	2.805	2.936	3.205	3.339	3.358	3.255	3.687	4.148	4.303

<sup>1</sup> Specific Upstream taxes in Romania for the year 2016 amounted to RON 1,092 mn, representing 15.9% of total Upstream hydrocarbon revenues, and include royalties (RON 551 mn), supplementary oil and gas taxation (RON 329 mn) and construction tax (RON 212 mn); 2 Include assets held for sale



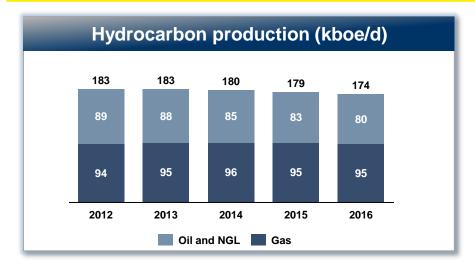
# Key financial indicators (consolidated) – restated<sup>1</sup>

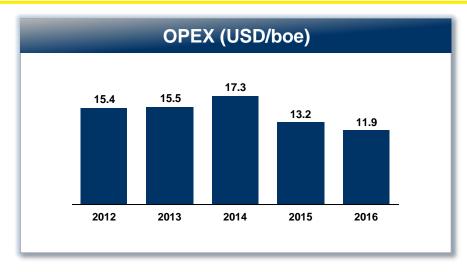
in RON mn	2016	Q1/16	Q2/16	Q3/16	Q4/16	Q1/17	Q2/17	Q3/17	9m/17
Sales	16,647	3,649	3,733	4,571	4,694	4,653	4,608	5,032	14,294
Clean CCS Operating Result	1,700	412	231	604	453	767	892	1,042	2,701
Operating Result <sup>2</sup>	1,476	346	220	575	335	798	779	873	2,450
Operating result before depreciation	4,940	1,176	1,137	1,425	1,202	1,590	1,588	1,741	4,919
Net income	1,038	288	117	473	160	618	591	638	1,848
Clean CCS net income attributable to stockholders	1,162	330	127	442	263	586	690	778	2,054
Net income attributable to stockholders	1,043	291	118	473	162	619	592	639	1,849
Cash flow from operating activities	4,454	888	883	1,613	1,070	1,262	1,714	1,470	4,446
Free cash flow after dividends	1,558	-118	130	1,115	432	646	397	959	2,002
Non-current assets	35,129	35,758	35,698	35,378	35,129	34,700	34,422	33,370	33,370
Total equity	26,706	25,980	26,085	26,558	26,706	27,329	27,107	27,759	27,759
Net debt / (cash)	-237	1,366	1,261	124	-237	-872	-1,302	-2,258	-2,258
Gearing ratio	n.m.	0	0	0	n.m.	n.m.	n.m.	n.m.	n.m.
Clean CCS EPS (RON)	0.0205	0.0058	0.0022	0.0078	0.0046	0.0103	0.0122	0.0137	0.0363
EPS (RON)	0.0184	0.0051	0.0021	0.0084	0.0029	0.0109	0.0104	0.0113	0.0326
Clean CCS ROACE	5%	6%	5%	4%	5%	6%	8%	9%	9%
Payout ratio	81%								
Dividend per share (gross, RON)	0.0150								
NBR rates	2016	Q1/16	Q2/16	Q3/16	Q4/16	Q1/17	Q2/17	Q3/17	9m/17
EUR/RON average	4.490	4.491	4.498	4.465	4.507	4.522	4.552	4.581	4.552
USD/RON average	4.057	4.073	3.984	3.999	4.175	4.246	4.138	3.901	4.094

<sup>1</sup> Restated to reflect the new Income Statement structure; 2 Specific Upstream taxes in Romania for 9m/17 amounted to RON 674 mn, representing 11.9% of total Upstream hydrocarbon revenues, and include royalties (RON 436 mn) and supplementary oil and gas taxation (RON 238 mn); 3 Include assets held for sale



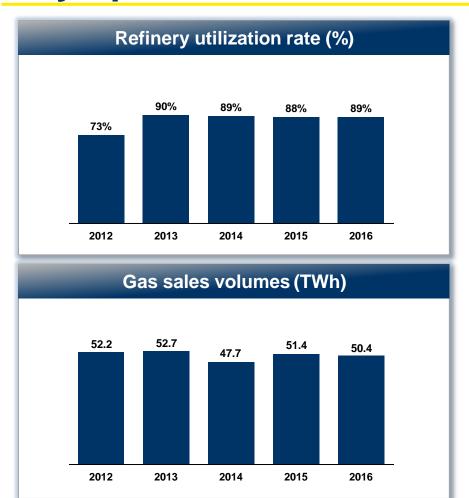
### **Key operational indicators – Upstream**

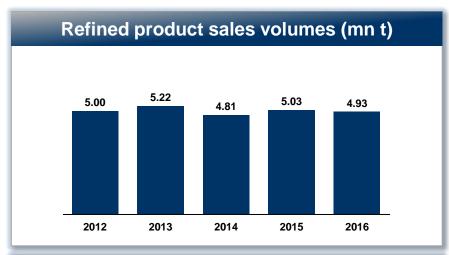


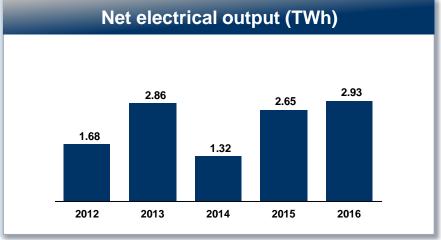




### **Key operational indicators – Downstream**









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### **2018 Financial Calendar**

February 21: Q4 and FY 2017 results

**April 26:** Annual General Meeting of Shareholders

**May 3:** Q1 2018 results

August 2: Q2 and HY 2018 results

October 31: Q3 2018 results

