



OMV Petrom

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Agenda

10:00 – 10:55	OMV Petrom Strategy 2021+ progress – Mariana Gheorghe
10:55 – 11:40	Q&A – all EB members
11:40 – 11:50	Break
11:50 – 12:35	OMV Petrom Q4 & FY 2017 results and Outlook 2018 – Stefan Waldner
	OMV Petrom Q4 & FY 2017 results and Outlook 2018 – Stefan Waldner Q&A – all EB members



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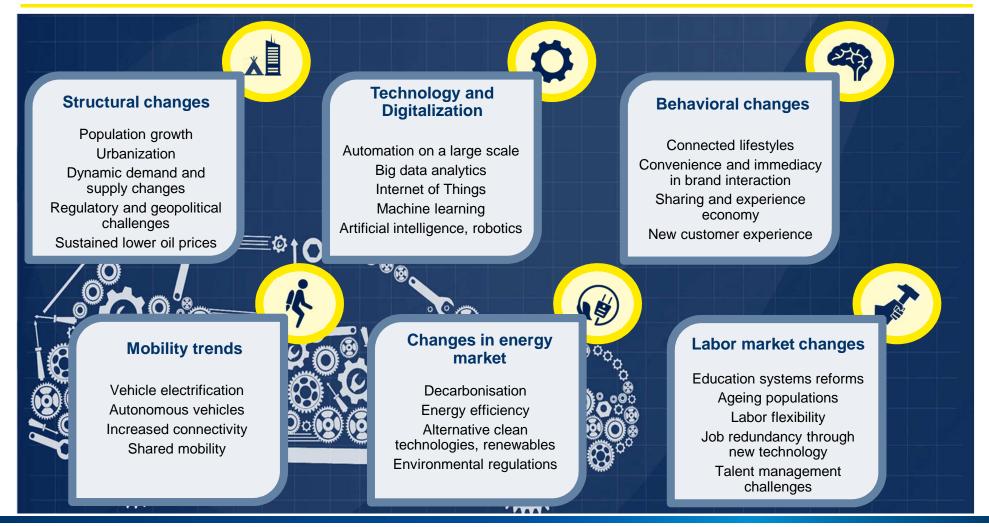






OMV Petrom

Global trends shaping the future of energy





OMV Petrom's strategic directions 2021+

Attractive shareholder return



Enhancing competitiveness

- Highest integration value
- Operational excellence
- Improved recovery
- Streamlined producing portfolio



Sustainable access to energy for everyday modern life



Developing growth options

- 100% Reserves Replacement Rate
- Exploration portfolio
- Enhanced offer
- Customer experience
- Technological opportunities





- Selective investments
- Regional gas player







First progress towards achieving strategic objectives

2017 highlights

Enhancing competitiveness



- Drilling campaign ramped-up
- Operational efficiency increased
- Costs optimized
- Portfolio streamlining initiated

Developing growth options



- Development concept selected for Neptun¹
- Moving towards higher value product mix
- Developing retail offer

Strong performance and attractive return

- 9.8% Clean CCS ROACE
- EUR 584 mn FCF after dividends
- **33%** yoy dividend growth²
- 6.8% increase in share price³

Regional expansion



 Opportunities in selected areas screened

¹ Development subject to confirmation of commercial viability; ² Executive Board's proposal subject to approvals of the Supervisory Board and Annual General Meeting of Shareholders on April 26, 2018; ³ share price as of December 29, 2017 compared with share price as of December 30, 2016, adjusted for EUR/RON exchange rate



Upstream: maximize economic recovery to realize the potential of our current assets

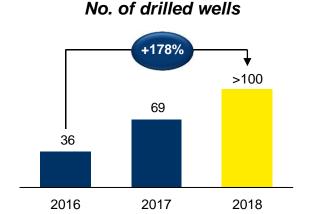


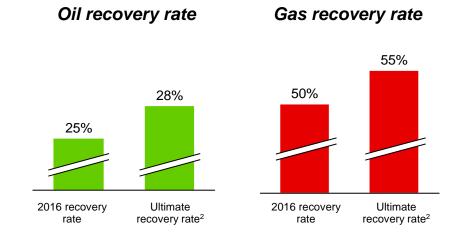
Highlights 2017

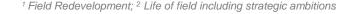
- Drilling activities ramped-up, 14 drilling rigs being active in December 2017
- Over 1,000 workover jobs performed in 2017
- ► Field Development Totea Deep and FRD¹ Lebada East fully operational at the end of 2017
- First gas through Madulari gas treatment plant

Going forward

- Mature 100 mn boe from resources into reserves, excluding deep water
- Drill 100 150 new development wells per year
- Maintain high workover activity mitigating natural decline











Upstream: streamline producing asset portfolio to focus on most profitable barrels



Highlights 2017

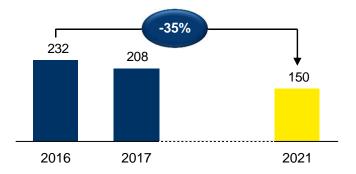
- 5 commercial fields relinquished
- Mazarine transaction finalized, 19 marginal fields divested
- New round of divestment initiated

Going forward

- Simplify footprint and reduce complexity, approx. 50-60 fields to be divested
- Expect production loss of up to 6 kboe/day
- Focus on value over volume

Footprint development

(no. of fields)



Unit cost development

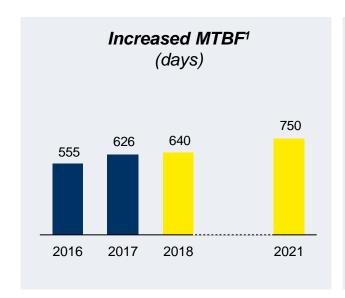
(USD/boe)



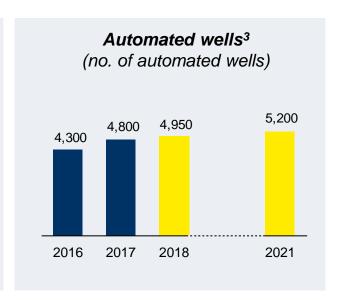


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Upstream: continued operational excellence







Going forward

- Maintain competitive cost base
- ▶ Be committed to operational excellence
- Increase degree of automation and digitalization
- Modernize and simplify facilities
- Implement cost savings initiatives



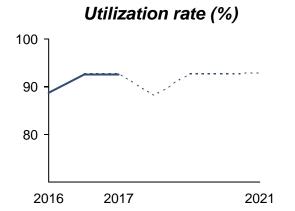
¹ Mean time between failures; ² all numbers are rounded; ³ oil and gas producing and water injection wells



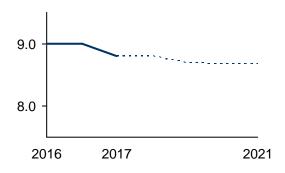


Downstream Oil: high level of performance

Refining



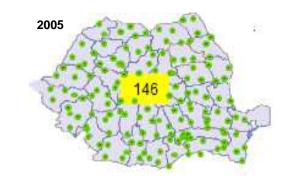
Fuels and losses (%)



Going forward

- Focus on operational excellence
- Improve refinery operations to international benchmarks
- Maintain cost discipline
- Perform the planned turnaround in 2018, scope dimensioned for a 4-years' timeframe
- Implement digital technologies in refinery to automate processes for turnaround coordination, maintenance and operations
- Conclude modernization of fuel storage network by finalizing Arad depot

Fuel storage network

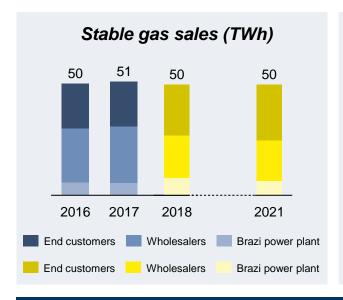






Downstream Gas: consolidate leading position in Romanian gas market





Capture the highest integrated gas and power value

- 150 new end customers added to the portfolio with 1.6 TWh gas and power sales
- Net electrical output of 2.6 TWh for Brazi power plant despite its limited availability

Optimize business portfolio. Focus on core activities

Dorobantu Wind park divested



Going forward

- Enhance offer and customer experience
- Improve agility, automate processes
- Be the supplier of choice for the large industrial gas consumers
- Maximization of availability and utilization of Brazi power plant





Upstream: Neptun Deep opportunity, the most important growth option





- ► OMV Petrom (50%), ExxonMobil (50%, Operator)
- ▶ First exploration drilling campaign in 2011 2012
 - Domino-1 well gas discovery: a play opener
- ► Two seismic acquisition campaigns: 2009; 2012 2013
- Second exploration drilling campaign 2014 2016
 - Seven wells drilled; most of them encountered gas
 - Successful well test of Domino structure
- Matured through concept selection phase
- ▶ Potential FID¹,² in the second half of 2018
- ► Key contributor to RRR³ target²

¹ Final Investment Decision; ² If commercially viable; ³ Reserves Replacement Rate



Downstream Oil: growth and technological opportunities in refining





Polyfuel project

- Increase output of high-demand and high-value products
- ► Total investment estimated at approx. EUR 60 mn
- Construction started in 2017
- Fully operational in 2019

Explore technological opportunities capitalizing on skills and assets in Petrobrazi

- 100 kt aromatics exploit capacity
- Evaluate petrochemical potential



Downstream Oil: enhance offer and customer experience in retail



Secure strong positioning on the retail market by clearly differentiating two brands



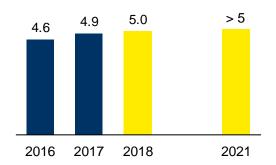
Value for money

Diversification of the services offered

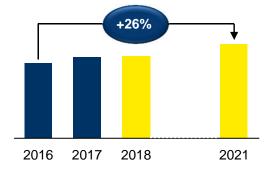
- Strategic partnerships and programs generating additional benefits and increasing customer loyalty
- Auchan: 15 convenience stores in pilot phase
- Subway: 9 locations opened, 4 locations planned
- ► Ford: newly produced cars supplied with Petrom fuels



Increase throughput per filling station in Romania (mn I)



Non-oil Business sales



High quality leader

We care more

- OMV MaxxMotion qualitydifferentiating fuels
- "VIVA" experience refreshed gastro concept
- Environmentally friendly car wash services
- Additional services (e.g. banking)



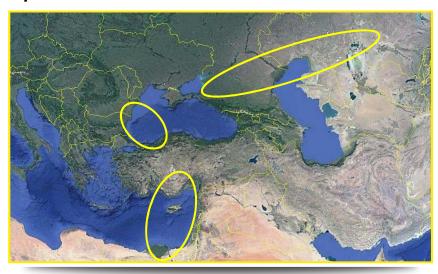


Regional expansion to complement portfolio



Leverage our local know-how

Upstream



- Capture synergies with existing operations
- ~80 mn boe reserves targeted from near-term acquisitions
- Prioritise Caspian and Western Black Sea

Downstream Gas

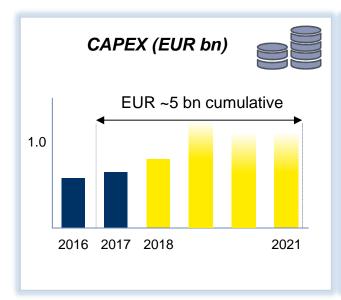


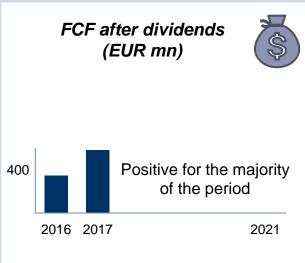
- Diversify sales channels for current production (subject to interconnectors' development)
- Grow regionally with Neptun¹ volumes monetization

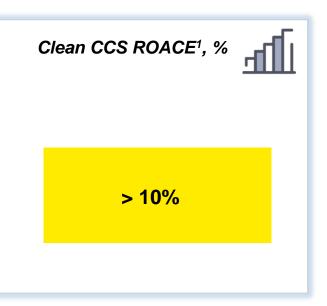
1 if commercially viable



2021 Clear targets sustained by high investments







Strong net cash position supporting Neptun Deep and regional expansion investments as well as an attractive dividend



¹ Clean Current Cost of Supply Return on Average Capital Employed



Success built on three core strategic enablers















OMV Petrom

Key messages 2017



Free cash flow of RON 2.7 bn after RON 0.8 bn dividend paid

Clean CCS Operating Result at **RON 3.3 bn**

Clean CCS EPS up > 2 times yoy

Dividend proposal¹: RON 0.02/share, 33% higher yoy

2017 LTIR² at 0.17 (2016: 0.21)



Upstream: production 168 kboe/d, -4% yoy; OPEX USD 10.9/boe, -7% yoy



Downstream Oil: refining margins USD +0.8/bbl yoy; retail sales volumes +6% yoy



Downstream Gas: gas sales volumes +2% yoy; net electrical output: -7% yoy

¹ Executive Board's proposal subject to approvals of the Supervisory Board and Annual General Meeting of Shareholders on April 26, 2018; 2 Lost time injury rate (employees and contractors) for OMV Petrom Group



Romanian environment

Macroeconomic environment

2017 GDP growth¹: 7% yoy;

Q4/17 GDP growth: 7% yoy

CPI annual inflation: 3.3% end-Dec; 12-month average: 1.3%

Demand:

	2017 yoy	Q4/17 yoy
Fuels ²	+7%	+6%
Gas ³	+5%	-9%
Power ⁴	+4%	+5%

Fiscal framework

Supplementary gas taxation⁵ extended

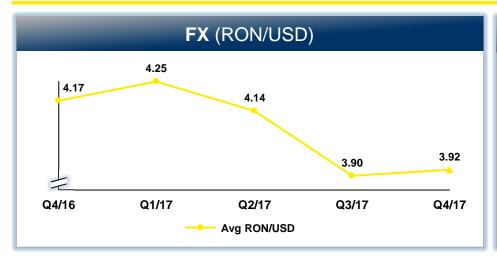
Tax on special constructions eliminated starting January 1, 2017

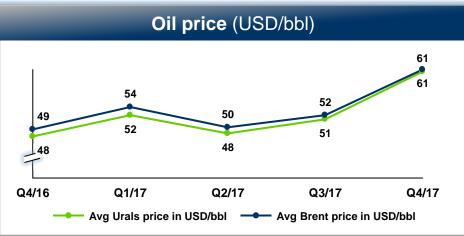
Engagement with stakeholders on Upstream taxation and regulatory framework

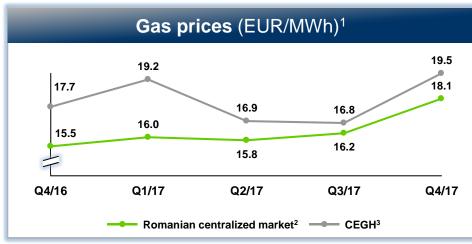
¹ Romanian National Institute of Statistics; 2 Fuels refer only to retail diesel and gasoline; OMV Petrom estimates based on Romanian National Institute of Statistics data; 3 According to company estimates: 4 According to preliminary data available from the grid operator: 5 Introduced at the beginning of 2013 simultaneously with the start of gas price liberalization

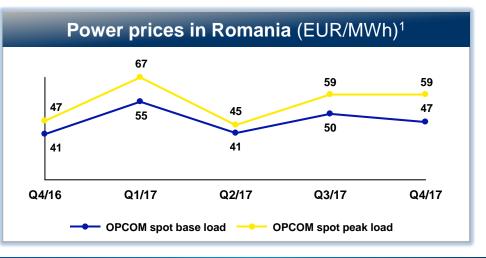


Economic environment





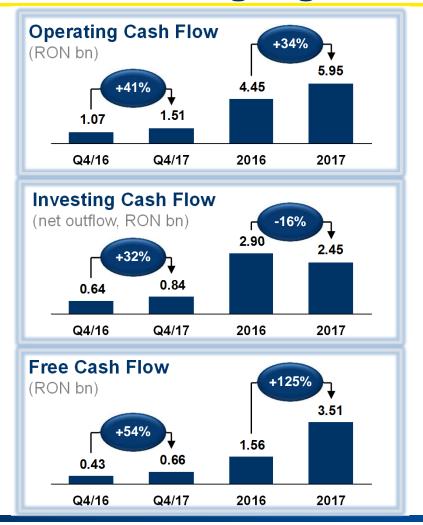




¹ Prices estimated by OMV Petrom based on available public information; the prices in EUR/MWh are translated at the exchange rate 4.5 RON/EUR until Q1/17 and at the NBR average RON/EUR rate afterwards; ² All transactions concluded in the respective quarter, irrespective of delivery period and product type; ³ Day-ahead market Central European Gas Hub



Cash Flow highlights



- ▶ 2017 OCF¹ up due to higher Operating Result
- ▶ Q4/17 NWC²: cash outflow RON 117 mn
- ▶ 2017 NWC²: cash outflow RON 199 mn

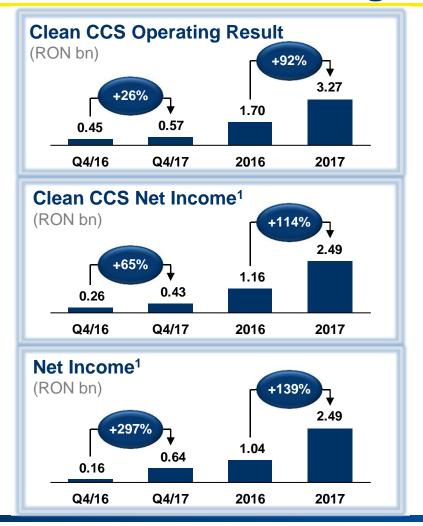
- 2017 CAPEX higher 15% yoy
- 2016 CFI³ higher due to payments related to 2015 CAPEX

- ▶ 2017 FCF⁴ more than double yoy
- ▶ RON 0.8 bn dividend paid in 2017
- ▶ 2017 FCF⁴ after dividends up 71%

¹ Operating Cash Flow; ² Net Working Capital; ³ Cash flow from investing activities; ⁴ Free Cash Flow



Income Statement highlights



- Clean CCS Operating Result reflects:
 - Market conditions (prices, demand)
 - ▶ Higher exploration expenses
 - ► Insurance revenues related to power segment
- Clean CCS Net Income higher:
 - ► Effective tax rate decreased from 18% in 2016 to 14% in 2017
 - ► Financial loss higher in 2017 vs 2016
- Net Income includes:
 - Special charges
 - CCS effects

¹ Attributable to stockholders of the parent



Cost efficiency and operational excellence

Total operating cost¹



Key drivers 2017 vs. 2015

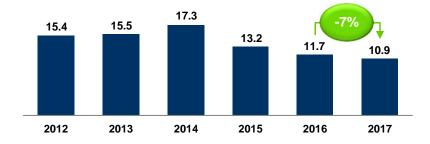
- ▶ **Upstream** cost base reduced with 22%
- Downstream Direct Cash Costs: reduced maintenance costs, energy efficiency improvements and 3rd party contracts renegotiation, -11%
- Corporate Costs: cutback of advertising and IT cost, -6%
- ► **Headcount:** further downsized, -14%

¹ On comparable basis with 2015

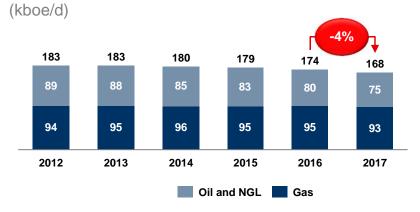


Upstream KPIs: improved OPEX/boe

OPEX¹ (USD/boe)



Hydrocarbon production



Key drivers 2017 vs. 2016

Improved OPEX, in USD/boe terms, -7%:

- Abolition of tax on special constructions
- ▶ MTBF 626 days; lower services costs
- One-off personnel-related expense

Total Upstream production -4%, due to:

- Natural decline
- Maintenance works
- ▶ Interventions at key wells in Kazakhstan
- Fields divestments
- Successful workover campaign

¹ OMV Petrom aligned the production cost definition with its industry peers. Administrative expenses and selling and distribution costs are excluded from 2017 onwards. 2016 OPEX figures were re-calculated accordingly.

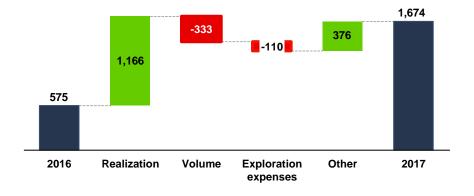




Upstream Clean Operating Result supported by higher realized prices

Upstream Clean Operating Result

(RON mn)



Key drivers 2017 vs. 2016

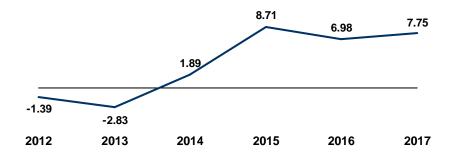
- Higher realized oil prices, +29%
- Decreased production costs and depreciation
- Sales volumes -3%
- Higher exploration expenses



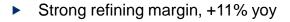
Downstream Oil KPIs: strong refining margins and sales

OMV Petrom Indicator refining margin

(USD/bbl)

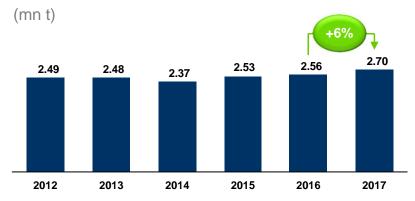


Key drivers 2017 vs. 2016



Refinery utilization rate at 93%

Retail sales volumes



- Refined product sales up 3% following 2016 turnaround
- Retail sales up 6% yoy



Downstream Gas KPIs: higher gas sales volumes

Gas sales volumes (TWh) 52.70 52.16 51.39 51.40 50.36 47.70

2015

2014

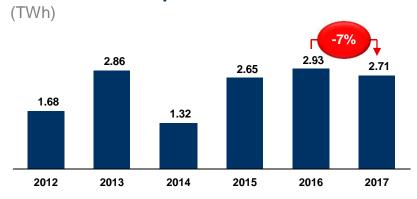
Key drivers 2017 vs. 2016

Higher gas volumes, built on sale portfolio optimization

Net electrical output

2013

2012



- Higher spark spreads supported by baseload prices
- Lower net electrical output due to Brazi power plant limited availability

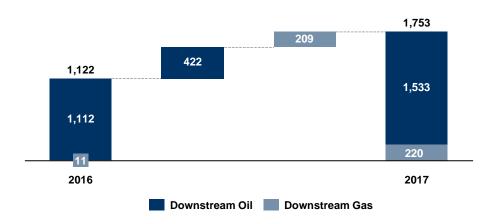


2016

2017

Downstream Clean CCS Operating Result Improved performance in both segments

Downstream Clean CCS Operating Result (RON mn)



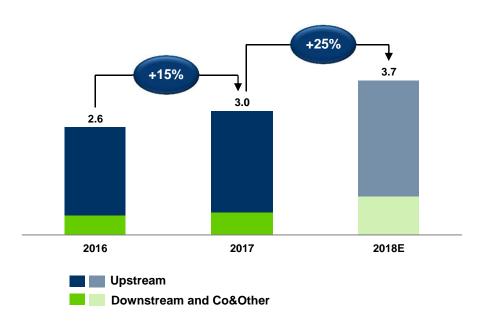
Key drivers 2017 vs. 2016

- Strong refining margins
- Low base effect from 2016 turnaround
- Higher retail sales volumes following increase in demand
- Improved non-oil business contribution
- Improved performance of both power and gas businesses
- ▶ RON 161 mn insurance revenues related to Brazi power plant, of which RON 137 mn in Clean Operating Result



CAPEX and E&A

Group CAPEX incl. capitalized E&A (RON bn)



CAPEX incl. capitalized E&A

- **2017** at RON 3.0 bn:
 - ▶ 64 new development wells and sidetracks drilled
 - >1,000 workovers performed
- **2018** at RON 3.7 bn:
 - ▶ Drilling >100 development wells and sidetracks
 - ► ~1,000 workovers
 - ► Refinery turnaround; Polyfuel project
 - ▶ Planned partial shut-down Brazi power plant

E&A expenditure

- ▶ 2017: 7 wells spudded
- ▶ 2018E exploration expenditure RON ~230 mn

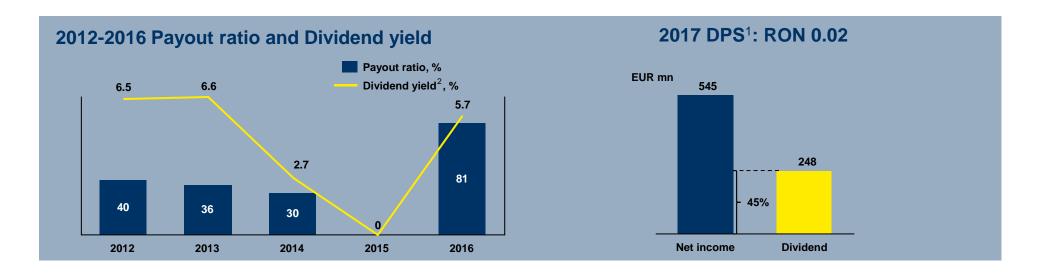


2017 Dividend proposal: EUR 248 mn

▶ DPS¹ 2017: RON 0.02

▶ Dividend yield² 2017: 7%

▶ EUR 1.1 bn returned to shareholders in the past five years



¹ Executive Board's proposal subject to approvals of the Supervisory Board and Annual General Meeting of Shareholders on April 26, 2018; ² Calculated based on the closing share price as of the last trading day of the respective year





Outlook 2018

Indicators	Actual 2017	Assumptions/Targets 2018
Brent oil price	USD 54/bbl	USD 60/bbl
Refining margin	USD 7.75/bbl	<usd 7.75="" bbl<="" td=""></usd>
Production	168 kboe/d	~ -4% yoy¹
CAPEX	RON 3.0 bn	RON 3.7 bn
FCF after dividends	RON 2.7 bn	positive

¹ Not including portfolio optimization initiatives





